



Supporting Civil Society to Hold Governments to Account

Annual Report 2022-2023

Partnership for Transparency

www.Ptfund.org

Letter from the Co-Chairs

A time of transition

It is a time of considerable uncertainty with an international climate that appears to be fracturing and turning inward. With global recovery uneven and incomplete, many demands compete for attention and resources. In this context, civil society space is narrowing but PTF has continued its support of CSOs in many parts of the world.

It is also a time when constructive engagement by CSOs is ever more important to improve governance and accountability and to secure better outcomes for citizens as evidenced by the experience of PTF over the past 25 years.

PTF is adapting its work to respond to these challenges and to the growing emphasis development agencies are putting on strengthening local organizations. The 2023-2026 strategy embodies these efforts and builds on PTF's experience and track record.

The 2022-2023 Annual Report highlights how we have started to implement this strategy by focusing on CSO partnerships in selected countries and sectors; contributing to and sharing knowledge and experiences; advocating for CSO engagement and providing advisory services; identifying new and diversifying sources of funding; creating strategic partnerships; and strengthening communications.

To further bolster the implementation of the strategy, the Board decided, for the first time in PTF's history, to hire a paid President whose priority will be to strengthen the long-term sustainability of the organization. We thank the volunteers who have led the organization, most recently Dirk Mattheisen and the management troika of Barbara Kafka, Daniel Ritchie, and Richard Stern. We are grateful for their dedication and wise leadership. We also want to thank our immediate predecessors, Frank Vogl and Nathaniel Heller, for steering the strategy process.

We know we can count on everyone in PTF to continue to contribute to achieving PTF's mission.

Hasan Tuluy and Jean-Louis Sarbib
Co-chairs



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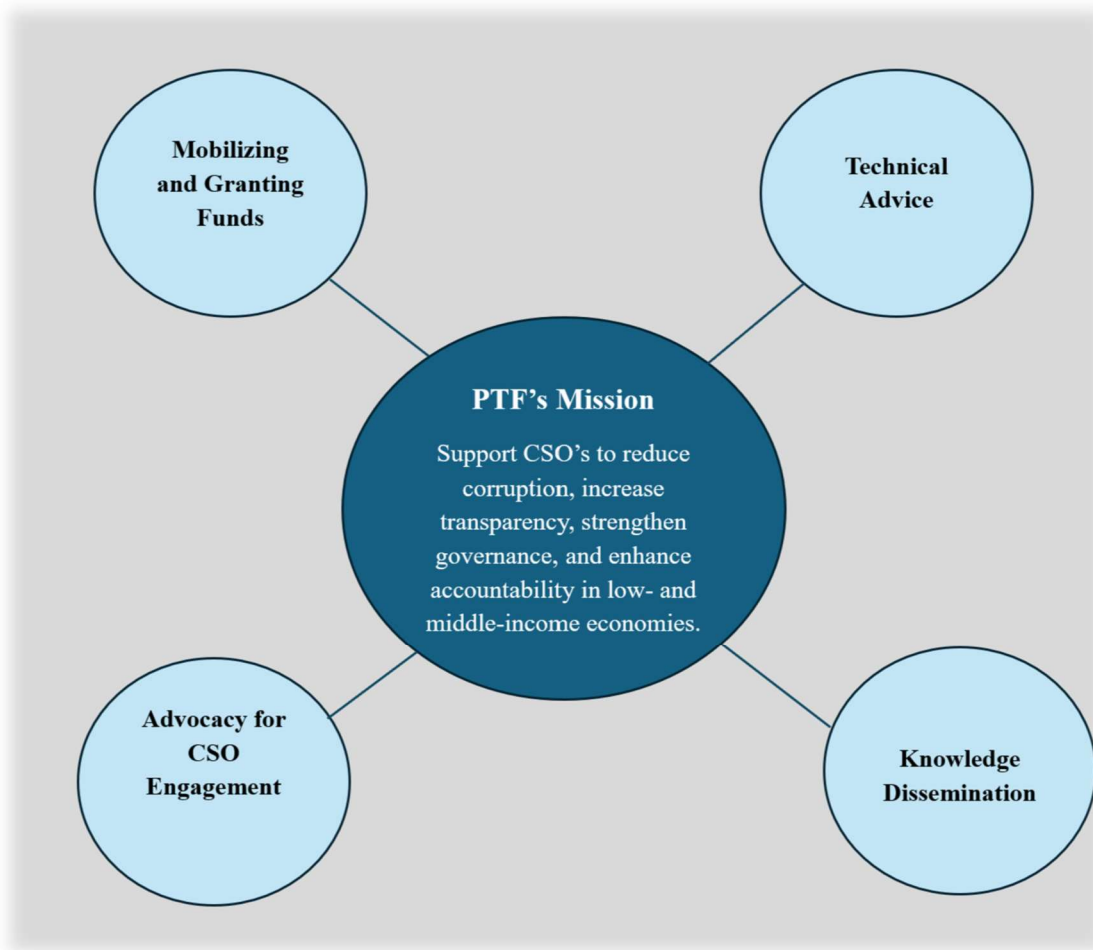
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PTF's Vision

PTF's vision is a world free of corruption in which citizens trust public officials and institutions and hold them accountable and responsive to their communities' needs.

PTF's Mission

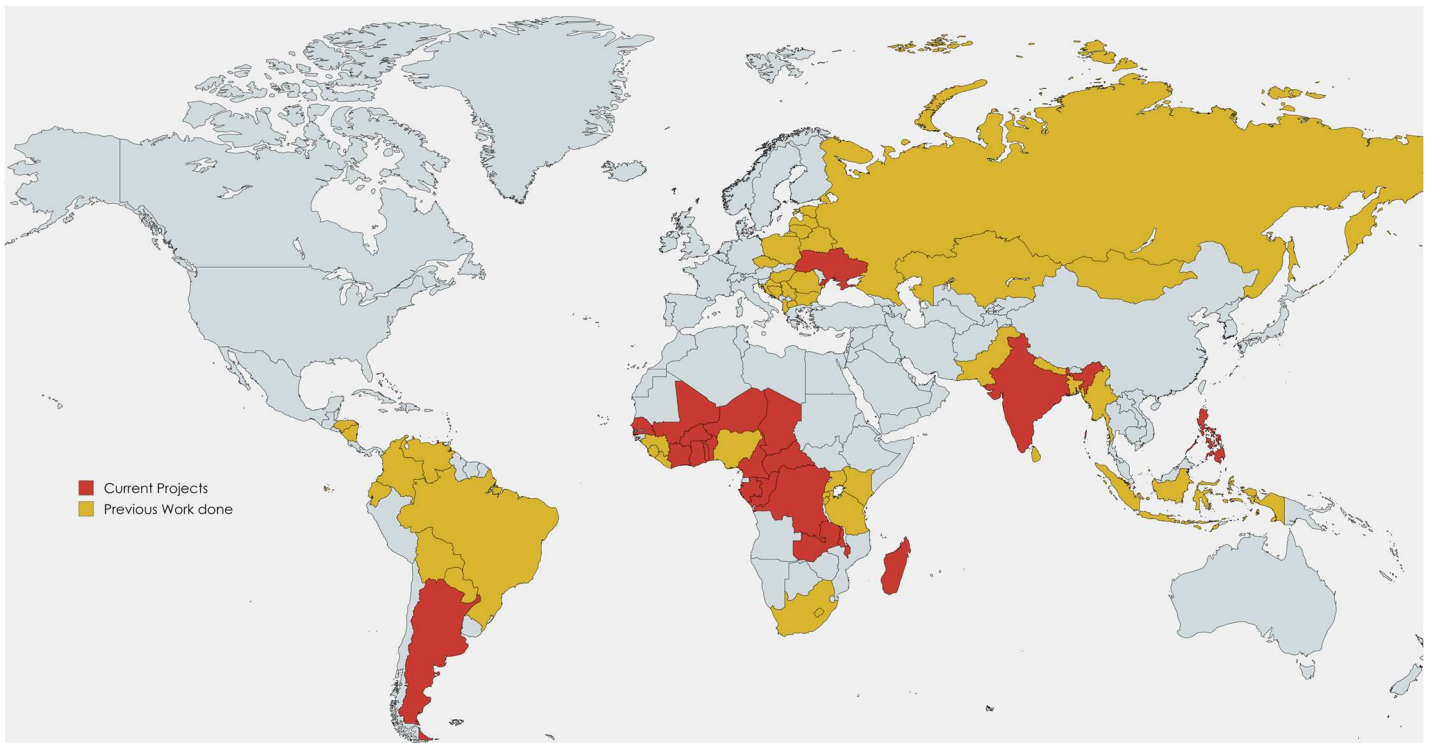
PTF supports innovative approaches by civil society organizations to reduce corruption, increase transparency, strengthen governance, and enhance accountability in low- and middle-income economies. It also widely shares the knowledge gleaned through its work to strengthen local capacity and advocate for a greater role for citizens in holding governments to account.



Who We Are

PTF is a 501(c)(3) Washington, DC-based non-governmental organization. Since it started operations in 2000, PTF has supported more than 250 projects in over 50 countries. PTF has also published numerous reports and extensive articles on the lessons learned from its projects and provided advice to multilateral institutions.

To strengthen our engagement with local communities and potential partners, PTF maintains a strategic presence in key regions through our three affiliates: PTF Asia, headquartered in the Philippines; PTF Europe, based in Germany; and PTF India located in New Delhi. While the affiliates operate as legally independent entities, they function as closely integrated branches, enhancing our ability to navigate and address regional cultural and contextual nuances. In addition, PTF has established an Africa Subcommittee to support our programs in Africa. These structures collectively bolster our efforts to foster meaningful partnerships and drive impactful outcomes across diverse geographical areas.



- Countries where PTF currently has anti-corruption projects.
- Countries where PTF worked previously.

PTF's Strategy has the Following Key Elements

Program Scope and Activities



- Focus on a select group of countries, bolstered as appropriate by country managers and strategies.
- Emphasize procurement, social safety nets, local government and public service delivery as areas of activity.
- Strengthen project selection criteria and pipeline.
- Attract new volunteers and maintain list of vetted consultants in line with evolving skill set needs.

Knowledge Management



- Prepare and disseminate annual knowledge management plan.
- Formalize CSO partner network and activities.
- Determine priority areas of focus for knowledge work and prepare analytical frameworks.
- Ensure evaluation of all projects at completion and document results.

Advocacy and Advisory Services



- Step up advocacy on importance of civil society engagement in demanding transparency and accountability.
- Collaborate with others on advocacy and outreach efforts.
- Provide advisory services on civil society engagement and outreach to civil society.

Growing Financial Resources



- Diversify and expand unrestricted funding sources.
- Attract funding from foundations and expanded set of bilateral donors.
- Systematically monitor new RFPs and prepare funding proposals.
- Maintain sound controls and reserves.

Fostering Strategic Partnerships



- Reinforce existing value-added partnerships.
- Pursue new partnerships meeting agreed criteria.
- Use communications and knowledge products to enhance visibility and brand externally with donors and other stakeholders.
- Expand outreach to build diverse bodies of supporters.

Strengthening Communications



- Update and implement communications strategy.
- Strengthen internal communication among offices, volunteers, and staff.
- Publicize and market knowledge products and project results.
- Maintain comprehensive set of documents, policies and procedures.

Projects Under Implementation During 2022-2023

Countries and Projects:

Argentina



Ghana



India



Malawi



Moldova



Philippines



Ukraine



Zambia



Argentina

Recovering with Integrity – Promoting Transparency and Accountability in Health

PTF and Poder Ciudadano (the Argentina chapter of Transparency International) started their collaboration on immunization in 2019. The first two projects sought to make COVID-19 procurement and distribution information public and to advocate for COVID-19 response. The third project focused on the procurement process for vaccine purchases. The fourth project, signed in October 2023, i) extends the monitoring of immunization processes to the regional level, establishing “accountability labs” in three Provinces—Cordoba, Mendoza, and Buenos Aires; ii) monitors the procurement of four vaccines now produced in Argentina and procured by the Ministry of Health (traditionally vaccines were purchased and provided by PAHO, the WHO agency in Latin America); iii) work with the MOH authorities to counter the significant decline in vaccination rates and trust in the health system and produce a “preventive transparency toolkit” for use by CSOs and regional and national health system authorities; and iv) mobilize networks of regional CSOs to share experiences and information on the monitoring effort.

Ghana

Enhancing Equity and Governance in Ghana NDVP

In October 2021, PTF awarded a grant of \$75,000 to SEND Ghana to promote equity and increase the transparency and accountability of Ghana’s National Deployment and Vaccination Plan (NDVP). The project targeted two regions with a high incidence of COVID—Greater Accra and Ashanti --and focused on three vulnerable groups—seniors (those over the age of 60), teachers, and health workers. The design incorporated third party participatory monitoring and constructive engagement strategies with the Ghana Health Service (GHS) at the national, regional, and district levels, as well as with teacher and health staff professional associations. The project has been completed.

India

Building a Coordinated Response to Prevent and Reduce Gender-Based Violence (GBV) in Kishangarh Block, Ajmer

The project was implemented in two phases in Kishangarh Block, Ajmer, in 10-gram panchayats (village councils). The project was implemented by the Center for Advocacy and Research (CfAR), predominantly financed by the India Development and Relief Fund (IDRF) and co-financed by PTF. It was approved in 2018 and—after a Covid-19-related hiatus—completed in 2023. The project included a baseline survey of awareness of laws and services, followed by the establishment of women’s forum, their interface with local authorities, designation/training of change agents, and establishment of help desks. Phase III, recently approved, will involve replicating the project in the 21 other gram panchayats in Kishangarh Block and documenting lessons learned, codifying the knowledge gained in “How to” training manuals, and advocacy at higher levels.

Malawi

Strengthening the Capacity of CSOs to Promote Transparency and Accountability in Public Infrastructure

In November 2020, PTF embarked on a three-year project in partnership with the African Institute of Corporate Citizenship/Integrity Platform (AICC/IP) and the National Construction Industry Council/CoST-Infrastructure Transparency Initiative Malawi (NCIC/CoST Malawi), in association with the CoST International Secretariat (CoST IS) based in the United Kingdom. The project objective was to enhance the transparency, fairness, and effectiveness of the public procurement process for infrastructure through training and empowering civil society actors and investigative journalists to understand and monitor public procurement transactions. In addition, the project included the modernization of the Information Platform for Public Infrastructure (IPPI).

Moldova

Transparency in Procurement

This multi-year project is being implemented with the Moldovan CSO, the Institute for Development and Social Initiatives (IDIS) “Viitorul”. It began implementation in 2020 with a focus on training CSO representatives about public procurement. In 2022 and 2023, the project provided grants to 13 CSOs for 9-12 months’ monitoring of public procurement projects, with the resulting findings/recommendations conveyed to the appropriate entities. Other activities have included a Digital Platform and fostering multi-stakeholder dialogue through the formation of the Coalition of Monitors and the National Platform for Public Procurement (NPPP).

Philippines

1. Fostering People’s Participation in Local Governance

This project, started in 2021, was funded by Lifebank Foundation and implemented in Iriga City. The project focused on enhancing city governance processes by i) strengthening the capacities of stakeholder groups in social accountability, leadership and empowerment, and policy advocacy; ii) assisting CSOs with their registration and accreditation to participate in development councils and processes; and iii) facilitating stakeholder groups’ access to programs and services from various government agencies and institutions. Special attention was given to empowering indigenous peoples’ participation in local governance and decision-making.

2. Climate Change and Environmental Governance (CCEG)

This project, begun in 2021, was designed to assist Iriga City to better identify its environmental challenges, develop relevant plans in a participatory manner, and establish internal governance processes that would better equip the city to meet future challenges. The last objective was pursued in conjunction with the ongoing Impact Population Affluence and Technology (IPAT-SIA) project that introduced co-creation in the city as a new approach to participatory local governance. The project was financed by PTF and implemented with the Resources, Environment and Economics Center for Studies (REECS), a Philippine environmental consultancy, which brought in technical expertise and managed the project.

3. Building Resilient Communities (BRC)

The BRC Project was initiated in 2021 by a consortium of NGOs: the sponsor Lifebank Foundation, two street children NGOs—Action for the Care and Development of the Poor in the Philippines (ACAP) and Philippine Island Kids Foundation International Foundation (PIKIFI)--and PTF Asia. The project aimed to address the short-term effects of COVID-19 on poor families in selected communities in Paranaque and Cagayan de Oro City, and to build long term resiliency. The project had four components: Social Protection, Livelihood and Economic Support, Community Leadership, and Capacity Building with local implementing partners ACAP in Paranaque City, and PIKIFI in Cagayan de Oro City.

Ukraine

Promoting & Monitoring Integrity in Humanitarian Aid to Ukraine: Phases 1 and 2

A 3-month pilot project, initiated in the fall of 2022, promoted integrity and transparency in humanitarian assistance in Odesa. It was implemented by PTF Europe jointly with the Committee of Voters of Ukraine (CVU) Odesa. The project mapped compliance and integrity risks, as well as humanitarian aid providers and their training needs. Between March and August 2023, PTF Europe together with CVU and the Balkan Investigative Journalism Network (BIRN) implemented Phase 2 of this program. The project had two components: i) to train humanitarian volunteer organizations in integrity and compliance standards; and ii) to conduct a study on the feasibility of civil society monitoring of reconstruction at the municipal level. The project was co-funded by PTF Europe and the Czech Ministry of Foreign Affairs.

Zambia

Voice and Accountability: Community Empowerment for Improved Local Service Delivery

Civil Society for Poverty Reduction (CSPR) is the implementing partner for this three-year project which started in 2021 and is financed by a grant from the Japanese Social Development Fund administered by the World Bank. The objective of the project is to strengthen community awareness and participation with school management and local authorities for accountable primary and secondary education services in 45 schools in nine selected districts in the Western and Eastern provinces. The project includes networking and capacity building of Social Accountability Committees set up for each selected school; village-level awareness-raising meetings on access to information, along with other social accountability tools; and extending the awareness raising campaign on community involvement in school governance and citizens' rights to social services provision and grievance redress for communities. A Mid Term Review in November 2023 concluded that the project is well underway in meeting its project development objectives in time for planned project closure in June 2025.

Impacts of Projects 2022-2023

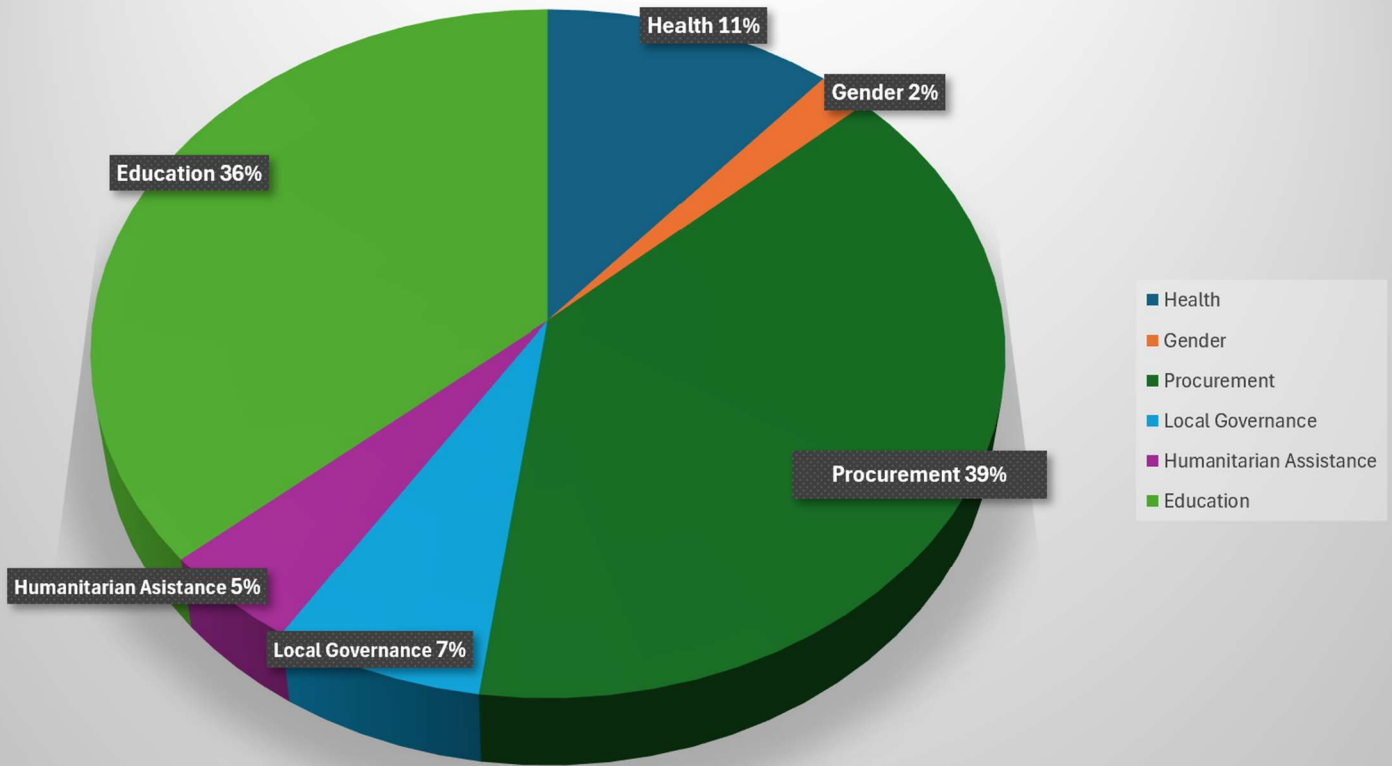
There is convincing evidence that civil society engagement makes a difference and can have a positive impact. The projects and advocacy work supported by PTF in 2022-2023 demonstrate that CSO engagement has improved transparency in government services, identified deficiencies and irregularities in government programs and projects, strengthened the ability of CSOs to engage effectively with public sector agencies, and helped improve the effectiveness of development programs and critical public services.

PTF-supported projects have been responsible for a number of important outcomes. Examples include:

- **Transparency in the delivery of public services has been significantly improved.** CSOs created digital platforms reporting on government procurement activity in Moldova and Malawi, and the purchase and distribution of COVID-19 vaccines in Argentina and Ghana. Government agencies responded with improved public information channels. Citizen monitoring prompted growing public awareness and effectiveness of public services.
- **Irregularities in government program implementation were detected and reported.** Serious deficiencies in the construction of a stadium and a swimming complex in Malawi were detected by CSO monitoring, reported, and corrected. In Argentina, violations of vaccination distribution priorities and COVID-19 public meeting protocols were unearthed by a CSO investigation that led to the resignation of the Minister of Health.
- **Civil society's capacity to engage effectively with government agencies was strengthened.** CSOs were able to effectively engage in and contribute to local government planning and programming in the Philippines. In India CSOs advocated for the protection of women against violence. Citizen involvement in school affairs improved in Zambia with CSO engagement. In Argentina CSOs countered misinformation and the decline in vaccination rates. CSO engagement resulted in embedding citizen participation in national procurement activities in Malawi and Moldova.
- **Constructive engagement between government agencies and CSOs was a hallmark of the projects and contributed to their impact.** The Public Health Service of Ghana built on CSO engagement and trust at the local level to facilitate COVID-19 vaccination rollout. Local government agencies in the Philippines and India engaged actively with CSOs working particularly with vulnerable populations. Even in inhospitable environments such as Argentina, CSOs were able to build cooperative relationships with government agencies.

Project Funding

Total Project Funding Supported by PTF and Other Funding Sources From 2022 Through 2023 by Thematic Group



Projects Total Spending in 2022 through 2023 is: \$3,023,045.00

Thematic Group	Total Project Funding Supported by PTF and Other Funding Sources From 2022 through 2023 by Thematic Group	
Health	\$	339,612.00
Gender	\$	60,000.00
Procurement	\$	1,177,828.00
Local Governance	\$	206,855.00
Humanitarian Assistance	\$	138,750.00
Education	\$	1,100,000.00
Total Project Spending 2022 and 2023	\$	3,023,045.00

Knowledge and Learning

In response to the requests of its local CSO partners, PTF, in close co-operation with its affiliates, has embarked on a major effort to expand its knowledge and learning activities. Highlights include a [Report](#) on civil society monitoring in the health sector in 2022 as a joint initiative between the Anti-corruption Resource Center U4 and PTF; a [Guide](#) for Monitoring Public Procurement in Moldova, in partnering with the Institute for Development and Social Initiatives (IDIS) "Viitorul"; and a [Paper](#) on the role of CSOs to Ensure Integrity in Climate Finance and Action.

In 2023, with the support of the Open Society Foundations PTF initiated a major study of current World Bank- Civil Society engagement and policies. The final [Report](#) was published in 2024. PTF is now engaged in an active and ongoing dialogue with the World Bank and its shareholders to promote the adoption of [ten recommendations](#).

PTF has also created The Tools Report. This [Report](#) is a reference document of the tools and approaches used by PTF over the last two decades in country programs. Understanding which tools have been utilized and in what context can be useful in determining why they have been effective and where they may be used most appropriately in the future.

In response to requests from our CSO partners, PTF's Africa Subcommittee has initiated a robust [African Knowledge and Learning](#) program.

PTF has also continued to actively participate in key conferences and meetings, including the International Anti-Corruption Coalition (IACC) in Washington, DC in 2022; Asian Development Bank (ADB) Annual Meetings in 2022 (Manila) and 2023 (South Korea); Open Government Partnership (OGP) Summit in Tallinn in 2023; the United Nations Convention Against Corruption (UNCAC) Conference of State Parties in Atlanta in 2023; the World Bank Annual Meetings in 2022 (Washington, DC) and 2023 (Morocco); and the International Development Association (IDA) partner meetings convened by the Center for Global Development (CGD) in 2023.

Management Changes

Search process for a new PTF President

After two years of dedicated service as President of the PTF, Dirk Mattheisen made the decision to step down from his role in October 2023.

In light of Dirk's departure, the PTF began the search for a new President to lead the organization into its next chapter. To ensure a smooth transition and continued effective leadership, the PTF appointed an Executive Committee for the interim period. This committee, composed of Barbara Kafka, Daniel Ritchie, and Richard Stern, has overseen the organization's executive responsibilities while the search for a new President is underway.



PTF's New Co-Chairs

Nathaniel Heller stepped down from his role as Board Chair and Board member of PTF at the end of 2023. The board appointed Jean-Louis Sarbib and Hasan Tuluy as Co-Chairs to lead the organization.



Financial Information

PTF Actual Audited Financial Results 2023

The report covers the work of the global PTF family although the financials are limited to PTF Washington DC, office. We continue working closely with affiliates across the world on an integral fashion.

STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2023 AND 2022

	2023	2022
<u>ASSETS</u>		
CURRENT ASSETS		
Cash and Cash Equivalents, and Restricted Cash:		
Cash and cash equivalents	\$ 493,718	\$ 475,062
Restricted cash	144,789	317,529
Total Cash and Cash Equivalents, and Restricted Cash	638,507	792,591
Contributions receivable	54,419	61,576
Grants receivable	135,975	-
Prepaid expenses	6,136	8,004
Employee advances	-	4,162
Total Current Assets	835,037	866,333
TOTAL ASSETS	\$ 835,037	\$ 866,333
<u>LIABILITIES AND NET ASSETS</u>		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 70,298	60,363
Grants payable	28,000	66,000
Deferred revenue	25,786	118,169
Total Liabilities	124,084	244,532
NET ASSETS		
Without donor restrictions	639,109	621,801
With donor restrictions	71,844	-
Total Net Assets	710,953	621,801
TOTAL LIABILITIES AND NET ASSETS	\$ 835,037	\$ 866,333

From Partnership for Transparency Fund Inc. Financial Statements and Independent Auditor's Report, December 31, 2023, and 2022.

STATEMENTS OF ACTIVITIES
YEARS ENDED DECEMBER 31, 2023 AND 2022

	2023	2022
REVENUE AND SUPPORT		
Contributions	\$ 327,253	\$ 282,396
Conditional grants	567,398	574,615
Contracts revenue	59,018	122,000
Interest income	11,205	1,305
Employee retention credit	95,395	-
Net assets released from restrictions	-	-
Total Revenue and Support	1,060,269	980,316
EXPENSES		
Programs	759,040	785,445
Support Services:		
Management and general	201,077	173,318
Fundraising	12,338	23,415
Total Support Services	213,415	196,733
Total Expenses	972,455	982,178
CHANGE IN NET ASSETS FROM OPERATIONS	87,814	(1,862)
OTHER CHANGES IN NET ASSETS		
Gain on foreign currency exchange	1,338	5,968
CHANGE IN NET ASSETS	89,152	4,106
NET ASSETS WITHOUT DONOR RESTRICTIONS:		
Beginning of year	621,801	617,695
End of year	\$ 710,953	\$ 621,801

From Partnership for Transparency Fund Inc. Financial Statements and Independent Auditor's Report, December 31, 2023, and 2022.

PTF Donors and Co-Financiers

None of PTF's work would have been possible without the consistent and generous support of our donors. We thank all of you for your role in supporting our mission. Those who contributed to PTF's operations in 2022 and 2023 are:

A. Nenonene Adakou	Friar Bill	Lawrence Richard	Salins Veronique	Anti-corruption Resource Center U4
Adams Jim	Garg Prem	Len Robert	Sandilya Indira	Czech Ministry of Foreign Affairs
Adu Elizabeth	Gassner Hank	Liebenthal Robert	Sarbib Jean-Louis	European Bank for Reconstruction and Development (EBRD)
Ahlers Ted	Gaye Diarietu	Lucas Daryl	Schaefer Wolfgang	European Union
Alderman Harold	Gray Simon	MacBride Murphy Ellen	Schneidman Miriam	India Development and Relief Fund, Inc. (IDRF)
Alizadeh Nasr	Gregory Dick	MacEwen Richard	Schreiber Eleanor	Japanese Social Development Fund
Armstrong Jill	Guislain Pierre	Maistre Nicolas	Schweitzer Eluned	Lifebank Foundation
Ba Safitou	Gutman Jeff	Malik Waleed	Seifman Dick	US State Department
Baker Judy	Hanan Betty	Mangas Jose Angel	Shah Shruti	World Bank Community Connections Campaign (WBCCC)
Bakilana Anne	Hanan Ralph	Marshall Aileen	Shakow Alexander	
Berk David	Hannah Larry	Marshall Katherine	Shalita Steven	
Bermudez Brenda	Hansen Keith	Mattheisen Dirk	Sharkey Katrina	
Bhargava Vinay	Harris Randolph	McCarthy Eugene	Sherbourne-Benz Lynn	
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Biderman Jaime	Hartmann Johannes	Mead David	Siraj Khalid	
Bosquet Benoît	Hennich-Ham Heidi	Mearns Robin	Soliman Ayat	
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Chaudhury Faye	Jaycox Vicki	Msadek Samia	Tata Gaiv	
Chirwa Simon	Jeurling Lars	Neill Pat	Temple Fred	
Choksi Armeane	Jourdan Emilie	Nelly Marie	Thalwitz Margaret	
Cisse Hassane	Kafka Barbara	O'Brien Tim	Topacio Ryan	
Clark John	Kamata Takuya	O'Leary Donal	Tuluy Hasan	
Clark Samuel	Kaps Franz	Olono Okere Edward	Upandhyay Jagdish	
Cord Louise	Karasapan Omer	Omori Koichi	Van den Oever Pietronella	
Dani Anis	Kass Jeff	Ordu Aloysius	Van der Linden Gerry	
De Ferranti David	Katz Jeffrey	Patel Praful	Vogl Frank	
De Haan Cornelius	Kim Sidong	Peret Perita	Wallich Christine	
De Sousa Clara	Klingen Nicole	Poortman Christiaan	Walton Mike	
Diagana Ousmane	Kofi Tsikata Kafu	Pradhan Sanjay	Wang Shulin	
Duer Kreszentia	Kohti Avneet	Pumpuni Juliet	Warlop Sophie	
Edstrom Judith	Kpundeh Sahr	Rahim Aly	Waterston John	
Eigen Peter	Kumagi Saki	Redfern Chris	Weisman Robin	
Ettinger Jonathan	Lal Sumir	Reposar Liberty	Wetzel Debbie	
Fan Qimiao	Lampthey Paula	Ritchie Daniel	Wolff Larry	
Fengler Wolfgang	Landell-Mills Julius	Rocha Candyce	Xu Yujie	
Fischer Carolyn	Landell-Mills Pierre	Rosenberg Alison	Yuan Ke	
Francoise Marie	Lawrence Dee	Ruthenburg Ina-Marlene	Zedler Chris	