

# 2019 Asian Evaluation Week

Quality Evaluation for Better Results: Local, National, Regional Perspectives

2-6 September 2019 | Kunming, People's Republic of China

#### Co-sponsored by

中华人民共和国财政部 Ministry of Finance of the People's Republic of China



#### Co-organized by







#### Supported by











## 2019 Asian Evaluation Week

Quality Evaluation for Better Results: Local, National, Regional Perspectives

2-6 September 2019 | Kunming, People's Republic of China

## CONTENTS

- **WELCOME MESSAGES**
- **PROGRAM AND AGENDA**
- **SPEAKERS' PROFILE** 22



## Welcome Message from Asia-Pacific Finance and Development Institute

It is with great pleasure that the Asia–Pacific Finance and Development Institute (AFDI)—a public institution directly affiliated with the Ministry of Finance of the People's Republic of China—co-hosts the 2019 Asian Evaluation Week (AEW) with the Independent Evaluation Department (IED) of the Asian Development Bank.

Since its inaugural in 2016, three AEWs has been successfully held in Xi'an, Hangzhou, and Chengdu respectively, which have embarked on a new journey for us to build a platform for knowledge and experience sharing on evaluation among countries and development partners.

In order to enhance accountability, improve efficiency, and promote development through learning, M&E service shall be provided with high quality and high efficiency. Especially for Asia, we still shoulder heavy responsibilities along the long way of enhancing M&E capacity. This requires us to continuously provide such platforms as Asian Evaluation Week, to exchange experience and promote mutual learning. Dear friends, by cooperation and innovation, let's jointly cope with the challenges; and by working together, let's build a brighter future!

We wish everyone a happy stay in Kunming, a city with a glorious history and splendid culture.

Our best wishes for a successful Asian Evaluation Week.

With warmest regards,

#### Li Kouqing

President

Asia-Pacific Finance and Development Institute/Shanghai National Accounting Institute



## Welcome Message from the Independent Evaluation Department of Asian Development Bank

On behalf of Asian Development Bank's Independent Evaluation Department (IED) it is with great pleasure that I welcome you to the 2019 Asian Evaluation Week. I would like to thank the organizers of this conference, especially our partner, the Asia–Pacific Finance and Development Institute of the People's Republic of China for bringing all of us together in this beautiful City of Eternal Spring, Kunming.

Our theme for this year, "Quality Evaluation for Better Results: Local, National, Regional Perspectives" underscores the importance of high-quality evaluation in generating credible evidence and knowledge required for achieving effective development results. This conference recognizes that evaluation operates, and is influenced by, developments at the local, national and regional levels, and concerted efforts at these levels are central in attaining the Sustainable Development Goals. Collectively ensuring that we provide quality evaluations while striving for excellence guarantees a lasting influence of our work in delivering development results.

Now in its fourth year, we remain confident that the 2019 Asian Evaluation Week, as one of the leading evaluation events in Asia and the Pacific, will provide you with an invaluable learning experience. We would like to encourage all participants to take full advantage of the many opportunities this conference offers. We wish you a productive week ahead.

With warmest regards,

#### **Marvin Taylor-Dormond**

Director General Independent Evaluation Department Asian Development Bank



#### Welcome Message from the 2019 AEW Secretariat

On behalf of the Secretariat of the 2019 Asian Evaluation Week, we thank the participating countries and development partners for their continued support to this year's event theme "Quality Evaluation for Better Results: Local, National, Regional Perspectives".

The AEW Secretariat is jointly managed by the Asia-Pacific Finance and Development Institute of the Ministry of Finance of the People's Republic of China and the Independent Evaluation Department of the Asian Development Bank. Working from our respective bases in Manila and Shanghai, the Secretariat team worked in close coordination to bring this event to you.

As in previous years, the AEW provides an excellent venue for colleagues engaged in evaluation to network and share ideas on how evaluation can better support development effectiveness. We encourage participants to interact with each other, engage in the sessions, and share your learning when you go back home. We thank everyone for their contribution.

With best wishes,

#### Maya Vijayaraghavan

Principal Evaluation Specialist Independent Evaluation Department Asian Development Bank

2019 Asian Evaluation Week

Visit the events page, and download presentations, photos, and session highlights.



asianevaluationweek.org

# PROGRAM AND AGENDA

	DAT I: 2	September 2019 (Monda	· <b>y</b> )		
8:45 – 9:00	REGISTRATION Ballrooms 1 and	d 2, Level 6			
9:00-10:15	Session 1: Opening session   Ballrooms 1 and 2, Level 6				
	<ul> <li>Hao Lei, Deputy Director General, Budget Department, Ministry of Finance (MOF), People's Republic of China (PRC)</li> <li>Shixin Chen, Vice President (Operations 1), Asian Development Bank (ADB)</li> <li>Marvin Taylor-Dormond, Director General, Independent Evaluation Department (IED), ADB</li> </ul>				
	Zhang Yansong, Director General, Yunnan Provincial Department of Finance, PRC				
	MODERATOR				
	<b>Li Kouqing</b> , President of Shangh Development Institute (AFDI),	nai National Accounting Institute (SN PRC	AI)/Asia-Pacific Finance and		
10:15 - 10:30	Overview of the Agenda Ball	rooms 1 and 2, Level 6			
	Maya Vijayaraghavan, Principa	l Evaluation Specialist, IED, ADB			
10:30 - 11:00	TEA BREAK				
11:00 - 12:30	Session 2: Implementing perf for better national governance	ormance-based management nation   Ballrooms 1 and 2, Level 6	onwide to strengthen the capacit		
	Participants will learn about PRC's policies and measures for the comprehensive implementation of performance-based budget management nationwide, in order to strengthen PRC's system and capacity for better national governance.				
	PRESENTATIONS				
	He Chengjun, Director General Commission, Standing Committe Chen Lei, Deputy Director Gen Song Wenyu, Deputy Director (	, Budget and Final Accounts Examina see of National People's Congress of t eral, Department of Public Finance A General, Budget Appraisal Center, MC erformance Management Division, B	he PRC (TBC) udit, National Audit Office, PRC DF, PRC		
	MODERATOR				
	Zhang Wencai, Director Genera	al, International Financial Cooperation	n Department, MOF, PRC		
12:30 - 2:00	<b>LUNCH</b> Constellation, Level 3				
2:00 - 3:30	Session 3: Overall implementation of performance-based budget management in PRC from local governments' perspective L  Meeting Rooms 5+6, 6F  Participants will understand the approaches and measures to promote the overall implementation of performance-based budget management in PRC from the perspective of local governments.	Session 4: Process analysis: JICA's initiative for quality evaluation for better results  Meeting Rooms 7+8, 6F  JICA has been trying to find appropriate ways to revisit and deepen analysis on the process through which project effects are produced. Based on this approach, JICA recently introduced "Process Analysis" for JICA assisted projects. Participants will learn 1) background of introducing "Process Analysis", 2) major characteristics of process analysis, 3) case studies, 4) challenges and future direction for	standards to improve credibility and use of evaluations (OECD-DAC) - experience of CABEI in Central America R N  Meeting Rooms 10+11, 6F  Participants will learn about the experiences in applying evaluation quality standards for improving the credibility and use of evaluations. Participants will have the opportunit to discuss about analytical framework of effectiveness on development and alignment between MDBs and National Agendas. Through a regional case study,		

#### **PRESENTATIONS**

He Qianhua, Deputy Director General, Yunnan Provincial Department of Finance (DOF), **PRC** 

Liu Jie, Director, Performance Management Division, Guangdong Provincial DOF, PRC Zhan Biao, Deputy Director, Performance Management Division, Zhejiang Provincial DOF, PRC

Li Jun, Deputy Director, Performance Management Division, Sichuan DOF, PRC

#### **MODERATOR**

Zheng Yong, Director, Budget Performance Management Division, Budget Department, MOF, PRC

#### LEAD PRESENTATION

Noriji Sakakura, Director General, Evaluation Department, JICA

#### **CASE STUDY PRESENTATIONS**

Anuj Dayal, Executive Director (Corporate Communication), Delhi Metro Rail Corporation

Hanako Kawamoto, Evaluation Officer, Evaluation Department, JICA

#### **MODERATOR**

Alexander Wellsteed, Principal Evaluation Specialist, IED, ADB

there will be a presentation about relevance, effectiveness, efficiency and sustainability of the results and quality of the project cycle.

#### LEAD PRESENTATION

Hans Lundgren, Organisation for Economic Co-operation and Development (OECD)

#### **CASE STUDY PRESENTATION**

José Efraín Deras, Chief, Independent Evaluation Office, Central American Bank for Economic Integration (CABEI)

#### **MODERATOR**

Farzana Ahmed, Principal Evaluation Specialist, IED, ADB

#### 3:30 - 4:00

#### **TEA BREAK**

4:00 - 5:30

**Session 6: Performance** management of local government debt N

Meeting Rooms 5+6, 6F

Participants will learn the measures and practices of the performance management of local government debt in PRC and other selected countries.

#### **PRESENTATIONS**

Ma Guoxian, Professor, Shanghai University of Finance and Economics, PRC

Ma Caichen, Professor, Nankai University, PRC

Xu Mengbo, Professor, Jilin University, PRC

Yang Baokun, Standing Member, Performance Management Research Committee, Society of Public Finance of China, PRC

#### **MODERATOR**

Wang Zecai, Professor, Chinese Academy of Fiscal Sciences, PRC

Session 7: Citizen and civil society engagement for development effectiveness: state and quality of evaluation N

Meeting Rooms 7+8, 6F

Participants will discuss and learn about state and quality of evaluation approaches, findings, and gaps in the emerging field of citizen and civil society engagement in enhancing development effectiveness in general, and of public services, in particular.

#### **LEAD PRESENTATION**

Vinay Bhargava, Chief Technical Adviser (CTA), Partnership for Transparency Fund (PTF) and Board Member, PTF Asia Foundation (AF)

#### **CASE STUDY PRESENTATION**

Emmanuel Jimenez, Executive Director, International Initiative for Impact Evaluation (3ie)

**Session 8: How reinforcing** national systems and capacity contribute to improve evaluation quality: Strengthening national evaluation systems and capacities for evaluation SDGs - a joint UNDP and UNICEF initiative R N

Meeting Rooms 10+11, 6F

Participants will understand how UN agencies can support national evaluation systems and more specifically what and how have other Asian countries National Evaluation Systems (NES) and National Evaluation Capacities (NEC) priorities identified to be in a position to evaluate progress in the Sustainable Development Goals (SDGs). Participants will also learn from peers what roles and responsibilities key stakeholders and development partners can play to strengthen NES/NEC.



#### **MODERATOR**

Gambhir Bhatta, Advisor, Sustainable Development and Climate Change Department (SDCC) and Chief of Knowledge Advisory Services Center (KASC), ADB

#### **LEAD PRESENTATION**

**Riccardo Polastro**, UNICEF Regional Evaluation Advisor

### CASE STUDY PRESENTATION

Doljinsuren Jambal,
Head, Development Policy
Department, National
Development Agency, Mongolia
Jesse David, OIC, Chief
Economic Development
Specialist, Monitoring and
Evaluation Staff, National
Economic and Development
Authority, Philippines

#### **MODERATOR**

**Maya Vijayaraghavan**, Principal Evaluation Specialist, IED, ADB

	DAY 2: 3 September	2019 (Tuesday)			
8:45 – 9:00	Recap of previous day sessions Ballrooms 1 and 2, Level 6 Houqi Hong, Senior Evaluation Specialist, IED, ADB				
9:00-10:30	Session 9: Evaluating IMF advice on unconversation participants will hear about the challenges faced by added to its members and to ensure even handed at LEAD PRESENTATION Charles Collyns, Director, Independent Evaluation PANELISTS Hoe Ee Khor, Chief Economist, ASEAN +3 Mac Zhixiang Zhang, Professor, Renmin University, Paneling Moderator Paneling Paneling Professor, Renmin University, Paneling Professor, Renmin University, Paneling Professor, Renmin University, Paneling Professor, Professor, Renmin University, Paneling	the IMF as it gives advice in a core area to provide value ttention to country circumstances and preferences.  on Office, IMF  roeconomic Research Office (AMRO)			
10:30 - 11:00	TEA BREAK				
11:00 - 12:30	Session 10: Departmental overall expenditure evaluation in PRC  Meeting Rooms 5+6,6F  Participants will understand the practices and experiences of the performance evaluation on the departmental overall expenditures in PRC.  PRESENTATIONS  Ma Jun, Vice President, Chinese Academy of Fiscal Sciences, PRC  Luo Jie, Director, Performance Evaluation  Management Division, Shanghai Municipal Finance Bureau, PRC  Zhang Yuandong, Director, Center for Provincial Department Budgeting, Zhejiang Provincial DOF, PRC  Tong Wei, Professor, Institute of Finance and Economics, Central University of Finance and Economics, PRC  PANELIST  Qi Xiaohu, Chief Editor, Special Issue of China Financial and Economic News  MODERATOR  Xianbin Yao, Special Senior Advisor to the President, ADB	Session 11: Intermediated lending: evaluation findings and lessons  The provision of credit lines to financial intermediaries is a traditional product to improve access to finance for private enterprises, including SMEs. Participants will first hear a presentation of EIB's evaluation of its credit lines in Africa, the Caribbean and Pacific. This evaluation analyse challenges and puts forth lessons relevant to all financial institutions using intermediated lending to support access to finance, especially in low-income countries and underserved financial markets. The presentation will also shed light on the actions taken by the EIB to address evaluation recommendations. A panel discussion with evaluators from the ADB, EBRD and EIB will then give further insight on the approaches, challenges and findings from several recent evaluations on SME support through intermediarie  LEAD PRESENTATION  Jan Willem van der Kaaij, Inspector General, European Investment Bank (EIB)  Emmanuel Pondard, Operations Evaluation Division, EIB  PANELISTS  Barry Kolodkin, Deputy Chief Evaluator, European Bank for Reconstruction and Development (EBRD)  Alexander Wellsteed, Principal Evaluation Specialist, IED, ADB  Emmanuel Pondard, Operations Evaluation Division, Division, EVALUATION DIVISION, EVA			

**Jan Willem van der Kaaij**, Inspector General, EIB

11:00 - 12:30

Session 12: National evaluation capacities for evidence-based SDGs reporting in Asia: a multi-stakeholder approach R N

Meeting Rooms 10+11, 6F

Participants will learn how national evaluation capacities can lead to the enhancement of capabilities to assess progress towards the Sustainable Development Goals (SDGs) at the national level. The session will provide practical examples on how to strengthen the capacity to demand and use evaluative evidence by national policy makers on one side, and the capacity to supply good quality evaluations by national evaluation systems on the other side.

#### LEAD PRESENTATION

**Marco Segone**, Director, Evaluation Office, United Nations Population Fund (UNFPA)

#### **CASE STUDY PRESENTATION**

**Ada Ocampo**, Senior Evaluation Specialist, Evaluation Office, United Nations Children's Fund (UNICEF)

#### **PANELIST**

Olfa Soukri Cherif, Member of Parliament – Tunisia, Steering Committee Member of the Global Parliamentarians Forum for Evaluation Jesse David, OIC, Chief Economic Development Specialist, MES, NEDA, Philippines

#### **MODERATOR**

**Asela Kalugampitiya**, Global Parliamentarian Forum for Evaluation (GPFE)

Session 13: Evaluation synthesis for evidencebased decision-making and practice – the example of inclusive financial services in IFAD and ISDB

RN

Meeting Room 1, 6F

Participants will learn how evidence from a larger number of evaluations can be synthesized to inform decision-makers and practitioners.

#### **LEAD PRESENTATION**

Johanna Pennarz, Lead Evaluation Officer, Independent Office of Evaluation (IOE), International Fund for Agricultural Development (IFAD)

#### **CASE STUDY PRESENTATION**

**Adamou Mayaki**, Senior Evaluation Specialist, Operations Evaluation Department (OED), Islamic Development Bank (ISDB)

#### **MODERATOR**

**Vinay Bhargava**, CTA, PTF and Board Member, PTF AF

12:30 - 2:00

LUNCH

Constellation, Level 3

2:00 - 3:30

Session 14: Evaluating policy effects of government purchase of public services in PRC N Meeting Rooms 5+6, 6F

Participants will learn the policies and measures of the evaluation of policy effects of government purchase of public services (GPPS) in PRC.

#### **PRESENTATIONS**

Wang Wenhu, Director, Division I of Government Purchase Management, Treasury Department, MOF, PRC

**Yang Xunbing**, Director, Government Procurement Division, Yunnan Provincial Department of Finance, PRC

**Zhang Hui**, Professor, Shanghai National Accounting Institute/Asia Pacific Finance and Development Institute, PRC Session 15: Impact investing – what role can evaluation play? R N Meeting Rooms 7+8, 6F

Participants will discuss the opportunities in impact investing and the role that evaluators can and should play including some challenges in delivering these to the satisfaction for all parties. The discussion will help participants understand the actors involved and discuss some of the experiences in this space.

#### **LEAD PRESENTATION**

**Jyotsna Puri,** Head, Independent Evaluation Unit (IEU), Green Climate Fund (GCF)

#### **CASE STUDIES PRESENTATION**

**Alexander Wellsteed**, Principal Evaluation Specialist IED, ADB

Kate Sturla, Director, Innovation Team of Idinsight

#### **MODERATOR PANELIST** Miao Fusheng, Editor in Chief, PRC Financial Emmanuel Jimenez, Executive Director, 3ie and Economic News **MODERATOR** Gambhir Bhatta, Advisor, SDCC and Chief, KASC, ADB Session 16: Evaluating national-level Session 17: Emerging technologies and financial 2:00 - 3:30 **objectives** N Meeting Rooms 10+11, 6F management as enablers for better evaluation outcomes N Meeting Room 1, 6F The participants will gain a basic understanding about the methods that can be used to evaluate The participants will learn how accountancy and national-level objectives. finance professionals see blockchain, machine learning (AI), as well as traditional focus areas like strong financial management; providing greater visibility/ **LEAD PRESENTATION** transparency, reducing process complexity, de-risking Masa Igarashi, Director, Office of Evaluation, and unlocking value to improve evaluation outcomes. Food and Agriculture Organization (FAO) **CASE STUDY PRESENTATION** LEAD PRESENTATION Johanna Pennarz, Lead Evaluation Officer, IOE, Narayanan Vaidyanathan, Head of Business **IFAD** Insights, Association of Chartered Certified Accountants (ACCA) Global **MODERATOR** Vinay Bhargava, CTA, PTF and Board Member, **PANELIST** PTF AF Jin Ke, Partner, Deloitte, PRC **MODERATOR** Lisa Zhu, Head of Central China, ACCA **TEA BREAK** 3:30 - 4:00 Session 18: PRC's path to performance Session 19: Evaluations in complex settings: 4:00 - 5:30 budgeting Meeting Rooms 5+6, 6F principles and practice R N L Meeting Rooms 7+8, 6F Participants will learn why PRC must define its own way for performance-based budget Participants will learn about the challenges and management. opportunities in managing and delivering evaluations in complex settings, including in post-disaster or fragile **PRESENTATIONS** and conflict-affected areas and in sectors with long Gou Yannan, Professor & Chief Accountant, results-chains. These lessons will be helpful to those Shanghai University, PRC planning to conduct such evaluations. Li Yuangin, Associate Professor, Shanghai University, PRC **LEAD PRESENTATION** Zhang Ping, Deputy Director, Center for Public Jyotsna Puri, Head, IEU, GCF Budget and Performance Evaluation, Fudan University, PRC CASE STUDY PRESENTATION Zhang Yuandong, Director, Center for Emmanuel Jimenez, Executive Director, 3ie Provincial Department Budgeting, Zhejiang David Raitzer, Economist, Economic Research and Provincial Department of Finance, PRC Regional Cooperation Department (ERCD), ADB Wan Qiang, Director General, Hangzhou Municipal Finance Bureau, PRC **PANELISTS** Zhao Jianzhi, Deputy Director, Center for Jyotsna Puri, Head, IEU, GCF Public Budget and Performance Evaluation, Emmanuel Jimenez, Executive Director, 3ie

David Raitzer, Economist, ERCD, ADB

Fudan University, PRC

#### **MODERATOR**

**Gou Yannan**, Professor & Chief Accountant, Shanghai University, PRC

Li Jinshan, Professor, Zhejiang University, PRC

#### **MODERATOR**

**Farzana Ahmed**, Lead Evaluation Specialist, IED, ADB

4:00 - 5:30

Session 20: Responsible Parliaments –
embracing evaluation for Agenda 2030:
follow up to EvalColombo2018 and Colombo

Declaration R N Meeting Rooms 10+11, 6F

Participants will learn the importance of institutionalization of evaluation in Parliaments for strengthening evidence-informed decision making towards sustainable development. Participants will also learn the parliamentarians' role in national evaluation policies and systems.

#### **LEAD PRESENTATION**

**Olfa Soukri Cherif**, Member of Parliament -Tunisia, Steering Committee Member of the GPFE

#### **CASE STUDY PRESENTATION**

**Mylvaganam Thilakarajah,** Member of Parliament, Sri Lanka

#### **PANELISTS**

Merwin Salazar, Executive Director, Senate Economic Planning Office (SEPO) of the Philippines

**Ada Ocampo**, Senior Evaluation Specialist, Evaluation Office UNICEF

**Olfa Soukri Cherif**, Member of Parliament – Tunisia, Steering Committee Member of the GPFE

#### **MODERATOR**

**Marco Segone**, Director, Evaluation Office, UNFPA

## Session 21: EvalSDGs: what can VOPE do for country-led VNR? R Meeting Room 1, 6F

The participants will learn about the evaluation of SDGs, production of VNR (voluntary national reviews) report, why country-led evaluation is important, what are the challenges, and what can VOPEs (voluntary Organizations for Professional Evaluation) in Asia do to help accelerate the process for VNR and development evaluations. The panelists will highlight current challenges in relation to evaluations and VNRs in some of the most complex contexts in Asia. Moreover, participants will also get insights on the EvalSDGs spotlight maturity tool, and how to use the tool to assess preparedness of National Evaluation Systems (NES) to respond to the needs of SDGs follow-up and review (FUR) processes.

#### **LEAD PRESENTATION**

**Hur Hassnain**, Vice President, Asia Pacific Evaluation Association (APEA)

#### **CASE STUDY PRESENTATIONS**

Case Study 1: **Umi Hanik** 

Case Study 2: Samandar Mahmodi

Case Study 3: **Dolgion Aldar** 

#### **PANELISTS**

**Hur Hassnain**, Pakistan Evaluation Association (PEA)

**Umi Hanik**, Indonesian Development Evaluation Community (InDEC)

**Samandar Mahmodi,** Afghan Evaluation Society (AfES)

**Dolgion Aldar**, Evaluation Network of Mongolia

#### **MODERATOR**

**Hur Hassnain**, Vice President, Asia Pacific Evaluation Association (APEA)

#### DAY 3: 4 September 2019 (Wednesday) Recap of previous day sessions Ballrooms 1 and 2, Level 6 8:45 - 9:00 Alexander Wellsteed, Principal Evaluation Specialist, IED, ADB Session 21: From knowledge to results: the role of quality evaluations Ballrooms 1 and 2, Level 6 9:00-10:00 Participants will gain a better understanding on how quality evaluations can contribute to better results by being influential. To be influential, knowledge from quality evaluations needs to be accessible, valued, and used. **LEAD PRESENTATION** Véronique N. Salze-Lozac'h, Deputy Director General, IED, ADB **PANELISTS** Véronique N. Salze-Lozac'h, Deputy Director General, IED, ADB Barry Kolodkin, Deputy Chief Evaluator, EBRD Jyotsna Puri, Head, Independent Evaluation Department, Green Climate Fund (GCF) Merwin Salazar, Executive Director, Senate Economic Planning Office of the Philippines **MODERATOR** Gambhir Bhatta, Advisor, SDCC and Chief, KASC, ADB **TEA BREAK** 10:30 - 11:00 Session 23: Evaluating Session 24: The evaluation Session 25: Evaluation capacity 11:00 - 12:30 infrastructure projects of mother & child healthcare development (ECD) in times of for development, regional project in sub-saharan the Agenda 2030 - lessons for integration, and national level Asia from other regions R country R governance R N Meeting Rooms 7+8, 6F Meeting Rooms 10+11, 6F Meeting Rooms 5+6, 6F Participants will learn about how In this session, we will introduce an Participants will learn through the impact evaluation study assessing various ECD initiatives from the results of cluster-level evaluations

of projects how evaluators try to assess the relevance and achievement of transition (development) objectives related to regional integration, national level governance, and compliance

#### **LEAD PRESENTATION**

with international standards.

Tomasz Bartos, Associate Director/Senior Evaluation Manager, EBRD

#### **CASE STUDY PRESENTATION**

Barry Kolodkin, Deputy Chief Evaluator, EBRD

#### **PANELISTS**

Alexander Wellsteed, Principal Evaluation Specialist IED, ADB

the long-term impact of the three consecutive 10-year projects, which have been conducted by Save the Children (SC) in Mali, South Africa. This research is composed of three separate mesolevel evaluation paradigms such as 'Problem analysis and Theory of Change (ToC) building, 'Process evaluation by Bayesian Process Tracing (BPT),' and 'Impact evaluation by Synthetic Control Method.' Participants will learn a combination of the evaluation studies and their findings, which would give the strong insight into further evaluation studies under data limitation, a critical issue often raised in the field of international aid.

World Bank Group, UNICEF, **EVALSDG** and Germany attempt to develop national evaluation capacities with a specific focus on how to integrate the Agenda 2030 and the SDGs in evaluation policies and practices. Among others, we will showcase what it means to take the Agenda 2030 seriously when implementing ECD activities; integrating SDGs in national evaluation policies, and share current gaps when it comes to strengthening evaluation capacities. The session will have an interactive format where participants will discuss ECD needs and share their own experiences in integrating the SDGs in ECD activities.



	MODERATOR Gambhir Bhatta, Advisor, SDCC and Chief, KASC, ADB	LEAD PRESENTATION Suk Won Lee, Executive Director, Center for International Development Evaluation, Seoul National University (CIDE SNU)  PANELISTS Ting Yang, Head of Monitoring Evaluation Accountability and Learning, Save the Children, PRC Country Office  MODERATOR Maya Vijayaraghavan, Principal Evaluation Specialist, IED, ADB	LEAD PRESENTATION Sven Harten, Deputy Director, German Institute for Development Evaluation – DEval  CASE STUDY PRESENTATION Maurya West Meiers, Senior Evaluation Officer, Independent Evaluation Group (IEG), World Bank Group Ada Ocampo, Senior Evaluation Specialist, Evaluation Office, UNICEF  MODERATOR Farzana Ahmed, Lead Evaluation Specialist, IED, ADB
12:30 - 2:00	<b>LUNCH</b> Constellation, Level 3		
2:00 - 5:30	Session 26: Open discussion an	nd recess / Field visit	

	DAY 4: 5 Sept	ember 2019 (Thursd	ay)
8:45 – 9:00	Recap of previous day sessions  Saleha Waseem, Senior Evaluation S		
9:00-10:30	Session 27: Two to tango - an eva regional integration R Ballrooms This plenary session will present the fin to Fostering Regional Integration, key n showcase examples and lessons from S infrastructure sectors.  PRESENTATIONS Jose Carbajo, Director, IEG, World E Raghavan Narayanan, Senior Evaluation MODERATOR Jose Carbajo, Director, Independent	and 2, Level 6 Indings from the recent evaluation Inessages to potentially shape futu Sub-Saharan Africa, Central Asia, Bank Group Indiana Officer, IEG, World Bank	of World Bank Group's support ire integration approaches. It will , and South Asia region and in Group
0:30 - 11:00	TEA BREAK		
1:00 - 12:30	national evaluation systems - CLEAR Centers experience R N L  Meeting Rooms 5+6, 6F  This session will explore different approaches to evaluation capacity development with a focus on systems-level impact, including the institutionalization of evaluation systems at national, sub-national, and local levels. Presentations from the CLEAR Centers will highlight experiences, innovations, and lessons learned from around the world.  CASE STUDY PRESENTATION	ession 29: New frontiers in mpact evaluation: taking tock of evidence and efining future directions  Meeting Rooms 7+8, 6F  EAD PRESENTATION David Raitzer, Economist, RCD, ADB  CASE STUDY PRESENTATION Immanuel Jimenez, Executive Director, 3ie  PANELIST ohanna Pennarz, Lead valuation Officer, IOE, IFAD  MODERATOR Maya Vijayaraghavan,	Session 30: Evaluative evidence to tackle environmental and development challenges in small island developing states (SIDS) R N  Meeting Rooms 10+11, 6F  This session will focus on the specific environment and development challenges in SIDS in light of climate change and related issues (sea-level rise, weather anomalies, freshwater, etc.).  Drawing upon experiences in the Pacific and Indian Ocean SIDS, the participants will learn about how quality evaluation contributes to effectiveness and learning for better policy and programming.  LEAD PRESENTATION
	P	Principal Evaluation Specialist, ED, ADB	Juha I. Uitto, Director, Independent Evaluation Office (IEO), GEF  PANELISTS Mikiyasu Nakayama, Professor, Graduate School of Frontier Sciences, University of Tokyo, Japan

11:00 - 12:30	Gabriela Perez Yarahuan, CLEAR Latin America and the Caribbean (LAC), Center Director Centro de Investigación y Docencias Economicas, Mexico City  Dugan Fraser, CLEAR Anglophone Africa, Center Director. Wits University, Johannesburg  Daniela Stucchi da Silva Maeji, CLEAR Brazil and Lusophone Africa  MODERATOR Maurya West Meiers, Senior Evaluation Officer, IEG, World Bank Group		Schannel van Dijken, Marine Program Director, Asia-Pacific Field Program, Conservation International, Samoa Jean Richard Payendee, Commissioner of Environment, Mauritius  MODERATOR Juha I. Uitto, Director, Independent Evaluation Office, GEF		
12:30 - 1:30	LUNCH Constellation, Level 3				
1:30-3:00	Session 31: CLOSING SESSION Ballrooms 1 and 2, Level 6  SPECIAL SESSION: ADB-AFDI MOU Xianbin Yao, Special Senior Advisor to the President, OPR, ADB  Signatories M. Teresa Kho, Deputy Director General, East Asia Department, ADB Li Kouqing, President, SNAI/AFDI, PRC				
	CLOSING PLENARY: Reflection	ns on the AEW 2019 AEW and lo	oking forward Ballrooms 1 and 2, Level 6		
	Based on the previous days' presenta evaluation and plans for future AEV		llenges and recommendations on quality		
	Véronique Salze-Lozac'h, Deputy Director General, IED, ADB Li Kouqing, President, SNAI/AFDI, PRC				
	MODERATOR Maya Vijayaraghavan, Principal Ev	valuation Specialist, IED, ADB			
	CLOSING REMARKS Li Kouqing, President, SNAI/AFD	I, PRC			
3:00 - 3:30	TEA BREAK				

DAY 5: 6 September 2019 (Friday)			
9:00-10:30	Working Group Discussion		
10:30- 11:00	TEA BREAK		
11:00 - 12:30	Working Group Discussion		
12:30 - 2:00	LUNCH Constellation, Level 3		





# SPEAKERS' PROFILE



**Farzana Ahmed** is the Lead Evaluation Specialist at the Independent Evaluation Department (IED) of the Asian Development Bank. Amongst other evaluation roles, Ms. Ahmed leads the evaluation capacity development function at IED. Ms. Ahmed joined the ADB in 1998 and prior to joining IED, held positions in ADB Operations that included a country posting in Indonesia and a secondment as an Advisor to the Australian Agency for International Development. Before joining ADB, Ms. Ahmed worked in various financial positions in the private sector in the United Kingdom and Australia. Bangladeshi by origin, Ms. Ahmed graduated from Oxford University, UK and is a qualified chartered accountant.



**Dolgion Aldar** is a research professional focused on promoting evidence-based policy making, good governance and social well-being in Mongolia. Dolgion believes that professionals in Mongolia have a lot to benefit by collaborating with their counterparts around the world. She currently serves as the Secretary of the Asia-Pacific Evaluation Association and Consultant of the Independent Research Institute of Mongolia (IRIM), where she served as the CEO in 2012-2017. Dolgion is one of the founding members of the Mongolian Evaluation Network, established in 2017. For her dedication to promote evidence-based policy in Mongolia, she was selected as the Asia Foundation Development Fellow in 2018 and she was featured in the Forbes Mongolia "Class of 2016: 30 under 30," an annual list of the brightest young leaders and change agents in country. Dolgion holds a Master's degree in Political Science from the University of Manchester, and a Master's and Bachelor's degree in Sociology from the National University of Mongolia.



**Tom Bartos** has been with the European Bank for Reconstruction and Development (EBRD) in London for more than 20 years, first as a Senior Banker specialising in infrastructure and property sectors. He led more than 20 infrastructure transactions, among others the first PPP in the water sector in Russia. While with the property team, Tom was involved in the financing of several landmark commercial property development projects. Since 2010 Tom has been working as a Senior Evaluation Manager, concentrating on the reviews of the implementation of the Bank's strategies and policies, such as Local Capital Markets, Delegated Authority, Renewable Energy, Agribusiness or Legal Transition.Before joining EBRD, Tom worked at the Inter-American Development Bank in Washington D.C. on infrastructure projects in Latin America, as well as at the Canadian International Development Agency (CIDA). Tom holds MBA and the Graduate Diploma in International Development from the University of Ottawa.



Vinay Bhargava is the Chief Technical Adviser and Board member at an international NGO - the Partnership for Transparency Fund (www.PTFUnd.org). PTF is a volunteer's organization and supports innovative civil society-led initiatives to improve governance and development effectiveness. He has taught international development policy and practice courses at George Washington University, USA and at Kobe University, Japan. He is a former Country Director and former Director, International Affairs at the World Bank. He has worked as a development specialist in South Asia, East Asia, Western Africa, Eastern Europe and Middle East. He has delivered seminar and written articles on fighting corruption particularly through citizen and civil society-led programs. His publications include books titled Global Issues for Global Citizens; Challenging Corruption in Asia; Many Faces of Corruption; Citizens Against Corruption; and Ending Asian Deprivations. He has served as consultant to the World Bank, Asian Development Bank and U-4 Anti-Corruption Center.



**Gambhir Bhatta** is Advisor in the Sustainable Development and Climate Change Department of the Asian Development Bank (ADB) in Manila, and Chief of the Bank's Knowledge Advisory Services Center. He is also currently an Adjunct Senior Research Fellow at the Lee Kuan Yew School of Public Policy (Singapore) after having had an Adjunct Professor appointment there during 2016–2018. His other concurrent appointments have been at ADB Institute (Non-Resident Adjunct Fellow, 2016–2018) and National College of Public Administration and Governance, University of the Philippines, Manila (Adjunct Professor, 2018–2019). At ADB, he has led various missions to design development projects and programs in Asia, and has contributed directly to a portfolio of more than two billion dollars in programming in the broad areas of governance and public management, including public financial management, anticorruption, SOE reforms, and local governance. Prior to joining ADB in 2005, he was Senior Advisor in the New Zealand public service. He has almost 30 years of experience in governance and public sector management in advisory, policy planning, and program development and management realms across 4 continents.



**Shixin Chen** is the Vice-President (Operations 1) of the Asian Development Bank (ADB). He joined ADB on 12 December 2018. Mr. Chen is responsible for operations in the South Asia Department and the Central and West Asia Department. Prior to joining ADB, Mr. Chen headed the Department of International Economic and Financial Cooperation at the Ministry of Finance of the People's Republic of China (PRC). From 1998, Mr. Chen held senior positions in the Ministry of Finance, overseeing areas of public finance and partnerships with multilateral development banks. From 2012 to 2014, he was a Board Director in the Credit Guarantee and Investment Facility. Mr. Chen was World Bank's Executive Director for the PRC from 2013 to 2016 and a Board Director for the PRC in the New Development Bank and the Asian Infrastructure Investment Bank from 2016 to 2018. Mr. Chen holds a Doctorate degree in Economics from the Graduate School of the Research Institute for Fiscal Science, and a Master's degree in Public Policy Management of the Mason Program of the John F. Kennedy School of Government in Harvard University.



**Olfa Soukri Cherif** is a member of the Parliament – Tunisia. She is a Steering Committee member of the Global Parliamentarians Forum for Evaluation (GPFE) which is the global movement of parliamentarians promoting evaluation culture. She is instrumental in promoting evaluation in the country in collaboration with the evaluation community. As one of the Vice-Chairs of the Parliamentary Network on the World Bank & IMF, Hon. Soukri Cherif chairs its Middle-East and North African regional chapter. She is a member of the French National Council for Development and International Solidarity (CNDSI) as a foreign political leader. Before taking on her parliamentary duties, she was an lecturer in Economics at the University of Tunis El Manar, and an assistant in Mathematics and Statistics at the University of Paris Panthéon-Sorbonne, where she also studied. Hon. Soukri Cherif graduated with an executive MBA in Trade Policy from Harvard University Governance School.



Charles Collyns joined the IEO as Director in February 2017, after working as Managing Director and Chief Economist at the Institute of International Finance for 3 1/2 years. He served as Assistant Secretary for International Finance at the US Treasury Department from February 2010 to July 2013. Prior to joining Treasury, he worked at the IMF, including as Deputy Director in the Research Department responsible for the World Economic Outlook and Deputy Director in the Western Hemisphere Department. He holds a doctorate in economics from the University of Oxford and a BA from the University of Cambridge.



Anuj Dayal is the head of Corporate Communications for the Delhi Metro Rail Project (DMRC) which is the largest urban infrastructure project undertaken in India. Mr. Dayal has over 32 years experience in the field of management and communications. He is a regular speaker in domestic and international forums and had also written books on project management which have been appreciated by the Harvard Business School. He has been closely associated with the Indian Institute of Management, Ahmedabad and the United Nations Development Programme (UNDP) in preparation of a study on "Excellence in Management". Mr. Dayal has received awards from the PR Society of India as the best Corporate Communicator in India, the Amity Leadership Award, the Abdul Kalam Award for excellence in Government and the Dainik Bhaskar Group Award for being the most outstanding Public Relations Head of Department in India.



José Efraín Deras is Chief of the Independent Evaluation Office at CABEI. During his professional career has performed as Chief Economist and Sectoral Specialist. He was responsible for the creation and the implementation of the Development Impact Evaluation System of the Bank, as evaluation manager the institution has evaluated more than 200 projects, for more than US\$12,000 million (ex ante, progress and ex post; before-after, cuasi-experimental, meta-evaluations), eight country programme evaluations, and six corporate evaluations between 2009-2019. He has worked and made publications with institutions such as the Center for the Competitiveness of Eco-enterprises at CATIE, Costa Rica; Cambridge University and University of Portsmouth in England; the Fairtrade Labeling Organizations International (FLO), Germany; XVIII World Economic History Congress 2018, MIT. One of his major publications is the book: *The Central American Common Market (CACM): An Evaluation of Economic Integration and Competitiveness*. Currently is writing an article for Oxford Press.



**Umi Hanik** has been working for 17 years for many bilateral and multilateral organisations in Indonesia as researcher and monitoring and evaluation (M&E) professional. She holds BA and master of economics in public policy and advanced master and predoctoral studies in development evaluation. Currently she works as M&E specialist for ADB project on national strategy to integrate agriculture information extension for smallholder farmers in Indonesia. Among her outstanding works, she has contributed in the national development planning, budgeting, monitoring, and evaluation reform in Indonesia. Her current research interest is in politics of evaluation and the politics of social interventions for the poor. She is the founder of MONEVStudio, a recent startup for the development and evaluation literacy in Indonesia. She is a founding members and also coordinator for Capacity Building of Indonesian Development Evaluation Community (InDEC), Board Directors of Asia Pacific Evaluation Association (APEA), and Management member of EvalGender+.



**Sven Harten** is Deputy Director of the German Institute for Development Evaluation (D-EVAL). He is an evaluation expert with more than 15 years experience in design and implementation of evaluations in the field of development cooperation. He has more than 10 years professional experience managing projects and programs in developing countries as well as managing evaluations, including M&E Missions to more than 50 countries. He worked for the World Bank Group, European Commission, Change Management & Evaluation Consultancy firms and as independent consultant. Publications include evaluations on fragility and sustainability in German development cooperation. Current projects encompass evaluation on the adaptation to climate change as well as the coordination of the EES Thematic Working Group Methods & Designs. He is a political scientist and has PhD at London School of Economics and Political Science (LSE).



Hur Hassnain has 15 years of experience in monitoring and evaluation, organisational systems development and in designing and conducting evaluations, including in contexts of fragility, conflict and violence. He is an expert in (quasi) experimental designs, participatory and theory-based evaluation approaches and has developed innovative tools that have been used and presented internationally. He has extensive experience of working in a variety of thematic areas including but are not limited to gender equality, climate change, renewable energy, agriculture, women economic empowerment, education and protection. He organized and delivered M&E capacity building at the corporate and country levels, which entailed the liaison with a broad range of stakeholders including government representatives. He has lived and worked in Asia, Middle East and Africa. Hur has designed, commissioned and conducted research and evaluations for projects funded by the UN agencies, European Commission, private donors and governments of the UK, Canada, Switzerland, Netherlands and Norway. Hur is an elected Board Member at the International Development Evaluation Association (IDEAS) where he chairs the Thematic Interest Group (TIG) on Evaluation in Fragility, Conflict and Violence. Hur is the Founder of Pakistan Evaluation Association and Vice President at the Asia Pacific Evaluation Association.



**Houqi Hong** is a Senior Evaluation Specialist at the Independent Evaluation Department (IED) of the Asian Development Bank, with over 25 years of experience in evaluation of development operations, project performance management, and policy and economic research. He works on project, country program, corporate, and thematic evaluations at IED. Before joining ADB in January 2019, he worked for 14 years at the World Bank Group on independent evaluation and operations in sustainable development, and as an advisor on the Executive Board. Previously, he managed World Bank operations in PRC as an official in PRC Ministry of Finance for 10 years. His areas of technical specialization include theory of change, results framework design, economic analysis, portfolio and strategy analysis, country case study, and institutional assessment. He has an MBA in Management from Georgetown University and a PhD in Technology Economics from Tsinghua University.



Masahiro Igarashi is an evaluation expert with more than 25 years of experience in development evaluation, economic analysis, organizational reform and policy development, and result-based management. He is currently serving as the Director of the Office of Evaluation of the Food and Agriculture Organization of the UN (FAO) and has led the reform process of the Organization's evaluation function to enhance the quality of its evaluations and their utility to stakeholders. Before joining FAO, he served as Evaluation Advisor at the United Nations Development Programme, having led a number of evaluations and developed country programme evaluation methodology. Prior to this, he served as Programme Management Officer and Economic Affairs Officer at the United Nations Conference for Trade and Development. He holds a doctorate degree in economics from the University of Queen's in Canada and a master's degree in socioeconomic planning from the University of Tsukuba in Japan.



**Doljinsuren Jambal** is the Director of Development Policy and Planning Department, National Development Agency of Mongolia (since January 2017). Ms. Jambal has 19 years of experience working at the Government and development partners in Mongolia, spanning from the National Statistics Office, the Ministry of Finance and most recently UNDP, where she acted as the Poverty Reduction and MDG/SDGs Team Leader. She also worked on World Bank, Asia Development Bank, and USAID projects. Ms. Jambal has extensive knowledge and experience in the field of national accounting, human development, sustainable development, development policy and planning, and policy analysis. She obtained a Masters degree in Development Economics from the Institute of Social Studies (ISS) of Erasmus University in the Hague, The Netherlands in 2002.



**Emmanuel (Manny) Jimenez** is Executive Director of the International Initiative on Impact Evaluation (3ie), a non-profit organization which provides grants for the rigorous assessment of the effectiveness of development projects and programs and supports the use of such evidence in decision-making. He came to 3ie early in 2015 after many years at the World Bank Group where he provided technical expertise and strategic leadership in a number of research and operational positions including as director of the bank's operational program in human development in its Asia regions from 2000-2012 and as director of public sector evaluations from 2012- 2014. Before joining the bank, Dr Jimenez was on the economics faculty at the University of Western Ontario in London, Canada. He received his Ph.D. from Brown University. He is the editor-in-chief of the *Journal of Development Effectiveness*.



Hanako Kawamoto is an evaluation officer for the Japan International Cooperation Agency and certified professional evaluator of Japan Evaluation Society. She is in charge of evaluating projects related to healthcare and social welfare. In addition, she has organized process analysis procedures within JICA such as quality assessments for guidelines, handbooks, and other administrative resources. Her current research interests include advancements in project sustainability by exploring behavioral change through qualitative methodology.



**M. Teresa Kho** is the Deputy Director General of the East Asia Department covering operations in the People's Republic of China and Mongolia. Prior to this, she was ADB's Country Director in India (2013–2016) and Country Director in Bangladesh (2012–2013). Ms. Kho was Director of South Asia Urban Development and Water (2010–2011) and Director of the Office of Cofinancing Operations (2008–2010). Ms. Kho joined ADB in 1997 and worked in various departments, including Budget, Personnel and Management Systems Department, Office of the Vice-President Finance and Administration, South Asia Department, and Private Sector Operations Department. Before joining ADB, Ms. Kho spent 12 years in the U.S. private sector, performing finance, treasury, and audit functions for Fortune 500 companies. A U.S. national, Ms. Kho obtained an MBA from Stanford University, California, U.S.A. in 1991 and B.A. Economics from the University of Notre Dame, Indiana, U.S.A. in 1983.



**Hoe Ee Khor** is the Chief Economist of ASEAN +3 Macroeconomic Research Office (AMRO) responsible for overseeing and developing the work on macroeconomic and financial market surveillance on East Asia and on the member economies in the region. He is also a member of the senior management team responsible for setting the strategic direction and management of AMRO. Prior to joining AMRO, Dr. Khor was a Deputy Director of the Asia and Pacific Department at the International Monetary Fund (IMF), responsible for overseeing the surveillance work on six ASEAN and twelve Pacific Island countries. Dr Khor started his career as an economist at the IMF in 1981 and had worked on a wide range of economies in the Western Hemisphere and Asia and Pacific departments. He was the IMF Deputy Resident Representative in China from 1991-1993. From 2009-2010, Dr. Khor was Head of Economic Development and Chief Economist at the Abu Dhabi Council for Economic Development (ADCED). Dr. Khor joined the Monetary Authority of Singapore (MAS) in July 1996 and was Assistant Managing Director from 2001 to 2009 where he was responsible for economic research, monetary policy, macro-financial surveillance, and international relations. Dr. Khor obtained his Bachelor's degree in Economics/Mathematics from the University of Rochester and a Ph.D. in Economics from Princeton University.



**Barry Kolodkin** is Director, Deputy Chief Evaluator at the European Bank for Reconstruction and Development where he also leads the State Owned Enterprise Community of Practice. Prior to joining EBRD in 2014, he was Head of Office for UNDP Greece and Regional Programme Manager for the Black Sea Trade and Investment Promotion Programme. Barry previously served as a Special Advisor to the Prime Minister of Romania for foreign investment. In the private sector, he was Director of Strategic Services for Prometric, a division of Thomson Reuters. He is the lead author of "Best Practice Guide to a Positive Business and Investment Climate" which has been translated into five languages. Barry holds a Master of Arts degree from the Elliott School of International Affairs in Washington, DC.



**Suk-Won Lee** is Professor at the Graduate School of Public Administration, Seoul National University, Korea. Dr. Lee received his Ph.D. from the Robert F. Wagner Graduate School of Public Service, New York University. He has been a faculty member of the Graduate School of Public Administration, Seoul National University for 12 years. He has also served as a faculty member of Hankuk University of Foreign Studies and a research associate at Manpower Demonstration Research Corporation (MDRC). His primary area of research interest is about how to validly assess the effectiveness of public programs in both domestic and international domain.



Hans Lundgren manages the Development Assistance Committee (DAC) Network on Development Evaluation at the Organisation for Economic Co-operation and Development (OECD), which brings together evaluation heads and experts from over 40 ministries, development agencies, multilateral banks and organisations. Hans has extensive experience in development co-operation and evaluation, and has contributed to the elaboration and consensus building of internationally agreed norms and standards for evaluating development co-operation, including the DAC Principles for Evaluation; the Glossary of Terms in Evaluation and Results Based Management; the Guidance on Managing Joint Evaluations; and the DAC Quality Standards for Development Evaluation. Hans has advised bilateral and multilateral agencies on evaluation policies and systems, and he is actively involved in facilitating collaboration in evaluation between development partners.



**José C. Carbajo Martínez** is Director, Financial, Private Sector & Sustainable Development Department, Independent Evaluation Group (IEG) of the World Bank Group. José has over 30 years of professional experience in academia and international financial institutions (IFIs). His expertise encompasses the appraisal of investment projects, infrastructure Public-Private Partnerships (PPPs), IFI results frameworks, and project and policy evaluation. Prior to joining IEG, José was Associate Director at Frontier Economics, a European private economics consulting firm, where he advised private clients, such as HSBC and the European Venture Capital Association (EVCA), and regional IFIs, such as Asian Development Bank, European Investment Bank, European Bank for Reconstruction and Development (EBRD), and Inter-American Development Bank. José holds MSc and PhD degrees in Economics from the London School of Economics and Political Science, and a *Licenciatura en Ciencias Económicas y Empresariales* from the University of Valencia, Spain.



Adamou Sanda Mayaki is Senior Evaluation Specialist, Operations Evaluation Department - Islamic Development Bank (IsDB). Adamou Sanda Mayaki has more than ten years of experience in banking, particularly in risk management. He joined the IsDB in 2016 after having worked for nearly five years at Ecobank Niger where he held the positions of senior credit analyst and director of the risk management department. Previously, he worked successively at Banque Atlantique Niger and Bank of Africa Niger as a management controller. Adamou holds a Master's degree in International Economics and Development from Eastern Michigan University, an MBA in Finance from CESAG (Dakar, Senegal) and a Master's degree in Audit and Management Control from Paris I University. Pantheon- Sorbonne. He is fluent in French and English and good command of Arabic.



Maurya West Meiers is senior evaluation officer in the World Bank's Independent Evaluation Group (IEG), with 20+ years as an evaluator. Maurya's current IEG work involves methods advisory and evaluation capacity development (ECD) support for CLEAR (Centers for Learning on Evaluation and Results) and IPDET (International Program for Development Evaluation Training). She was team leader of an M&E training program in the World Bank Institute and has trained government professionals in Africa, East Asia, South Asia, Europe, and Latin America on M&E and needs assessment topics. She holds graduate degrees in international affairs/economics and education, both from George Washington University. Maurya is active in the American Evaluation Association (AEA) and was co-chair of AEA's Needs Assessment Thematic Interests Group. She is a co-author of the 2012 book, A Guide to Assessing Needs: Essential Tools for Collecting Information, Making Decisions, and Achieving Development Results.



Raghavan Narayanan is Senior Evaluation Officer, Private Sector and Sustainable Development in the World Bank's Independent Evaluation Group (IEG). Raghavan has worked in emerging markets, developing economies and private sector development for more than 22 years with leadership experiences in investment management and financial advisory service. At the World Bank Group, he brings unique private sector insights to evaluation sciences and specializes in thematic evaluations and corporate initiatives. He manages flagship corporate and thematic evaluations on wide ranging topics such as WBG support to private capital mobilization, domestic resources mobilization and fostering regional integration in client countries. Before joining the World Bank Group, Raghavan was an economist and climate policy advisor for the North American energy trade group. Further, he has rotated through various positions in venture capital and private equity investment funds in Singapore, Hong Kong and London. Raghavan teaches private sector evaluation methods at the IPDET program in the University of Bern (Switzerland). He has completed management programs at Harvard Kennedy School of Government (USA) and Carleton University (Canada). He holds an MBA from Georgetown University (USA), and B.Eng. from Nanyang Technological University (Singapore).



**Ada Ocampo** is a Peruvian sociologist with a Master's Degree in Development Planning and Management (University of Wales, UK). She has worked in the UN system since 1990 with UNICEF, UNDP, UNFPA and IFAD in different countries of North and Latin America, Africa and Asia. During her career, she has been mainly involved in evaluation capacity development and networking. She has lectured at various universities including Carleton, FLACSO, Indian School of Business and BRAC. She is the author of several articles and publications. She was one of the founders of the International Organization for Cooperation in Evaluation (IOCE) and of the Latin America Evaluation Network (ReLAC). She represents UNICEF at EvalPartners. Ada is the co-chair of EVALSDGs and supports the Secretariat of the Global Parliamentarians Forum for Evaluation. She is based in New York where she holds the position of Sr. Evaluation Specialist.



**Johanna Pennarz** is a Lead Evaluation Officer at the Independent Office of Evaluation of IFAD. She has been leading evaluations of IFAD country strategies and programmes in Nigeria, Egypt, Kenya, Georgia and Kenya. She also led the preparation of synthesis evaluations on gender, partnerships, inclusive rural finance and community-driven development for IFAD. Prior to joining IFAD, she has been the GIZ Principal Advisor on evaluation capacity development at the Office of the Prime Minister in Uganda. Overall, she has more than 20 years on strategic and institutional evaluations, amongst others for the African Development Bank, United Nations Children's Emergency Fund (UNICEF), United Nations Human Rights-Office of the High Commissioner, Department for International Development (DFID) and the Swedish International Development Cooperation Agency (Sida). Johanna Pennarz holds a Ph.D. from Munich University in Germany.



**Riccardo Polastro** is the Regional Evaluation Adviser at UNICEF's Regional Office for East Asia and the Pacific. Before joining UNICEF he was a Principal consultant at IOD PARC and the Head of Evaluation at DARA. Overall he has twenty years of experience in humanitarian affairs and development aid having worked in over than seventy five countries for the United Nations, the International Movement of the Red Cross, NGOs, donor agencies and private firms. Riccardo has managed and carried out policy and operational evaluations and reviews funded by most bilateral and multilateral donors. He lectured in several university-level Master's programs and provided professional training on results based management. He holds an MPhil in Peace and Security, an MA in International Relations. Riccardo obtained his Maîtrise of the Ecole des Hautes Etudes en Sciences Sociales in Paris. He has served as Steering Committee member of ALNAP and currently co-chairs the United Nations Evaluation Development Group for Asia and the Pacific.



**Emmnuel Pondard** is an evaluator by training with over 17 years experience in evaluation of public policies. At the European Investment Bank, Emmanuel has analysed instruments as diverse as microfinance in Europe, intermediated lending in developing countries, Framework Loans supporting European Structural Funds, and the inclusion of a gender lens in operations. Prior to joining the Bank, as a co-founder of highly specialised evaluation companies, Emmanuel has developed evaluation methods, led evaluation teams and ensured the quality control of evaluations. He has developed M&E systems and has contributed to various evaluations in the area of European structural funds. He has also contributed to or coordinated complex thematic evaluations for international and bilateral donors (including the OECD, the EC, France, Belgium, Denmark, the Netherlands). Emmanuel holds a Master degree in evaluation methods and in financial analysis for public entities.



**Jyotsna (Jo) Puri** is the Head of GCF's Independent Evaluation Unit. She has 23 years experience in evaluating research in agriculture, environment, health and infrastructure related poverty alleviation. Jo has worked for the World Bank, UNDP, UNEP and the International Initiative of Impact Evaluation (3ie). She has published several books and written extensively. She is also Adjunct Associate Professor at the School of International and Public Affairs, Columbia University, USA and research fellow at the Centre for Evaluation and Development (C4ED). She also sits on the boards of International Center for Evaluation and Development (ICED) and the Humanitarian Quality Assurance Initiative (HQAI). Jo has a Ph.D. and an M.Sc. in agriculture and resource economics and a Masters in Development Economics.



**David A. Raitzer** is an Economist in the Economic Research and Regional Cooperation Department of ADB, where he focuses on impact evaluation of development interventions and research on environmental policy challenges and agricultural development constraints. His 16 years of research experience have focused on evaluating the effects and benefits of development interventions, using a range of methods from randomized experiments, to quasi-experimental approaches, bio-economic modeling, and economy-wide modeling. In addition to performing research, he also provides advisory services to operational departments within ADB, as well as national governments, on impact evaluation studies. He has previously worked with the International Rice Research Institute, Center for International Forestry Research, the CGIAR System, and national donor agencies on planning, economic assessment and impact evaluation of natural resource management innovations.



**Noriji Sakakura** is Director General, Evaluation Department in Japan International Cooperation Agency (JICA). Mr. Sakakura previously served as Senior Deputy Director General of Southeast Asia and Pacific Department in JICA headquarter and promoted many Mega-Projects for Southeast Asia such as High Speed Railway Project and Power Plant Construction Project. As an overseas experiences, Mr. Sakakura has a long career for Latin America such as Brazil and Peru. Based on these intensive experiences, Mr. Sakakura has demonstrated an excellent ability in formation and implementation of many development projects and currently leads Evaluation Department in JICA with outstanding leadership.



Merwin Salazar is the Executive Director of the Senate Economic Planning Office (SEPO) in the Philippines, a post he holds since 2010. Prior to joining the Senate of the Philippines in 2004, he worked as a project consultant at the World Bank Office Manila for the Public Expenditure, Procurement and Financial Management Review (PPFMR) and Decentralization Study projects. His advocacies include the passage of a national evaluation policy in the Philippines that would expand the establishment of monitoring and evaluation units from the national to the local government units. Recently, he obtained a certificate from the International Program for Development Evaluation Training (IPDET), a self-initiated effort to capacitate himself for the job. He also spearheaded the conduct of an on-going training on evaluation for the legislative staff of the Senate of the Philippines. He has more than twenty years of professional experience from both private and public sectors in the areas of economic research, financial management, and public policy. He obtained both his Bachelor of Science in Business Economics and Master in Development Economics from the School of Economics of the University of the Philippines in Diliman.



**Véronique Salze-Lozac'h** is Deputy Director General in the Independent Evaluation Department at the Asian Development Bank. She is an economist, with a strong political science background, and has worked for both the public and the private sector on foreign direct investments, inclusive growth, private sector development, and policy reforms in Africa and Asia. Prior to joining the ADB, Ms. Salze-Lozac'h was Senior Director of Economic Development and Chief Economist at The Asia Foundation, where she oversaw strategic planning for the Foundation's economic activities and developed programs across 18 Asian countries in areas of policy reform, enabling business environments, regional cooperation, and trade and women entrepreneurship. In this role, she supported Asian initiatives to accelerate inclusive and sustainable economic growth and broaden economic opportunities.



Marco Segone is Director, Evaluation Office, at UNFPA, the United Nations Population Fund. Previously, he was director of the Evaluation Office at UN Women; Chair, United Nations Evaluation Group (UNEG), the network of Evaluation Offices of 46 UN agencies; co-founder and co-chair of EvalPartners - the global partnership for national evaluation capacities – and EvalGender+. Before that, Marco was responsible for the decentralized evaluation function as well as the national evaluation capacity development portfolios at the UNICEF Evaluation Office; Regional Chief, Monitoring and Evaluation in the UNICEF Regional Office for Europe and Central Asia; Regional Office for Latin America and the Caribbean; Brazil Country Office, and Niger Country Office. Marco also worked in international NGOs in Albania, Pakistan, Bangladesh, Thailand and Uganda. He has authored dozens publications including: Evaluating the SDGs with a 'no one left behind lens'; Evaluation for Equitable Development Results; and, How to Design and Manage Equity-Focused Evaluations.



**Kate Sturla** is a Director on the Innovation Team at IDinsight, based in San Francisco. In her role on the Innovation Team, Kate leads IDinsight's results-based financing strategy as well as internal initiatives to develop new services and resources for IDinsight's client engagements. Previously, Kate was based in India with IDinsight for 3 years. She led IDinsight's Patna office and managed multiple projects, including the evaluation of the world's first development impact bond and a learning partnership with the Bill and Melinda Gates Foundation to provide evaluation services to agriculture non-profits. Kate holds a bachelor's degree in Political Science and South Asian Studies from the University of California, Berkeley and an MPA in International Development (MPA/ID) from Harvard Kennedy School.



Marvin Taylor-Dormond is Director General at the Independent Evaluation Department of the Asian Development Bank (ADB). Reporting to ADB's Board of Directors, his responsibilities include assessing ADB's development effectiveness as well providing lessons to inform the ADB operations. Prior to joining ADB, Mr. Taylor-Dormond served in the World Bank Group's Independent Evaluation Group as Director of Finance, Private Sector and Sustainable Development, and in the International Finance Corporation and Multilateral Investment Guarantee Agency as Director for Independent Evaluation. Mr. Taylor-Dormond joined the multilateral banking community after having served as Vice Minister of Finance of the Republic of Costa Rica as well as working at the Central American Bank for Economic Integration where he held several leadership roles as Controller, Executive Vice President, Chief Economist, and Chief of Evaluation. Mr. Taylor-Dormond holds a Doctorate degree in Economics from Carleton University, University of Ottawa Canada, a Master's degree in International Affairs from Norman Paterson School of International Affairs, Carleton University, and a Licenciatura in Economics and a Bachelor's degree in Economics from the University of Costa Rica.



**Hon. Mylvaganam Thilakarajah** is a member of Parliament, an Executive member of Sri Lanka Parliamentarian Forum for Evaluation, Member of the Global Parliamentarian Forum for Evaluation, a Member of the Parliament Select Committee to study and report to parliament its recommendation to ensure National Evaluation Capacity in Sri Lanka and the Chair of the (SOC) Sectoral Oversight Committee of the Parliament of Sri Lanka on Health, and Human Welfare, Social Empowerment. He has been actively engaged in promotion of evaluation in the context of SDGs. He followed the IPDET training in Switzerland in July 2018 where he got substantial knowledge and experience on evaluation. He was instrumental in advocating for National Evaluation Policy in Sri Lanka which was endorsed by the Cabinet in June 2018. He is also instrumental in institutionalization of evaluation in the parliament.



**Juha I. Uitto** is Director of the Independent Evaluation Office of the Global Environment Facility (GEF). He has worked as an evaluator in the international environment and development arena for the past two decades holding positions in the GEF and UNDP, including as Evaluation Advisor and Deputy Director in the UNDP Independent Evaluation Office. In these capacities, he has managed and conducted numerous evaluations at the country, regional and global levels. His earlier career combined positions in international organizations, academia and as consultant. For most of the 1990s, he was environment and sustainable development research and training program manager at the United Nations University. A geographer by training, he holds a master's degree from Helsinki University in his native Finland and earned his PhD from the University of Lund. Juha Uitto has published widely on the environment, natural resources management, hazards, and evaluation.



Narayanan Vaidyanathan is the Head of Business Insights, ACCA. He leads a team of research and policy experts working on a range of topics relevant to the accountancy profession. He is personally involved with the impact of technology on accountancy, and represents ACCA across a range of topics in this area. These include emerging technologies like blockchain, more mature areas like robotic process automation (RPA) and data analytics, as well as the role of ethics and human emotions in a technology led digital age. He is an experienced strategist and has advised board level stakeholders on future implications, opportunities and risks of technology. In addition to technology, other areas of thought leadership conducted within his team relate to economic analyses, business models, sustainability, social mobility, as well as sector specific insights, in relation to the public sector, financial services and oil and gas. Narayanan was educated at the University of Oxford and London Business School.



Jan Willem van der Kaaij is Inspector General of the European Investment Bank (EIB) in which he is responsible for Operations Evaluation, Fraud Investigations, and the Complaints Mechanism. His previous professional experience includes senior positions with the Dutch Ministry of Finance and the Central Bank, as well as assignments at Boards of the EIB, the World Bank and the International Monetary Fund. He holds a Master's degree in History from the University of Groningen and has published articles on evaluation issues, the European Monetary Union (EMU), the International Monetary Fund (IMF), and "De Nederlandsche Bank".



**Maya Vijayaraghavan** is Principal Evaluation Specialist at the Independent Evaluation Department (IED) of the Asian Development Bank. She leads IED's knowledge and evaluation capacity development initiatives. In her previous role, she evaluated ADB's policies, strategies, and operations at the thematic, country, and sector levels. In her last role at the Centers for Disease Control and Prevention in Atlanta, she led impact and economic evaluations of international health programs at global, regional, and country levels. Early in her career, she was an econometrician with the World Bank Group in Washington, D.C. Over her 22-year career, she has authored numerous peer-reviewed publications and spoken frequently at professional meetings. Maya is a national of the United States of America and has a PhD in applied economics.



**Saleha Waseem** leads Independent Evaluation Department's (IED) communication and outreach activities. She supports implementation of IED's Evaluation Knowledge Management Strategic Plan through collaborations within and outside ADB to promote synergies for knowledge sharing thereby promoting a culture of evaluation in the region. Prior to joining ADB, Saleha was a television news anchor and worked with New Delhi TV and Doordarshan News, a government-run public service broadcaster. She is also a founding member of an education NGO based in India.



Alexander Wellsteed is a Principal Evaluation Specialist in the Independent Evaluation Department (IED) of the Asian Development Bank (ADB) where his work focuses on the evaluation of the bank's private sector operations. Prior to ADB Mr. Wellsteed was an Independent Consultant at Alternative Asset Investment Advisors in Tokyo supporting institutional investors with the due diligence of overseas private equity funds. Mr. Wellsteed also held roles as an Associate Director General at Japan Bank for International Corporation (JBIC) and as Investment Director at Greenpark Capital LLC in Hong Kong. Prior to relocating to Asia in 2012, Mr. Wellsteed served as a Senior Investment Officer in the Financial Markets and Private Equity Funds Department at the International Finance Corporation (IFC) in Washington DC where he served as Transaction Lead for equity and structured finance deals with banking, insurance and reinsurance clients in Asia and Africa. Mr. Wellsteed started his career in finance at the Dai-Ichi Kangyo Bank, Ltd., in Japan, where he was responsible for overseas investments and Public-Private Partnerships (PPPs) in the energy, telecommunications, and transportation sectors. Mr. Wellsteed is a national of the United Kingdom, has studied variously at universities in the England, Germany and Japan and holds a Master's Degree in Business Administration from Georgetown University.



**Xianbin Yao** is the Special Senior Advisor to the President of the Asian Development Bank. He coordinates ADB's development effectiveness work; and engages ADB's Board Committee on development effectiveness, and the Independent Evaluation Department. Prior to this, Mr. Yao was the Director General for ADB's Pacific Department, as well as Regional and Sustainable Development Department. Mr. Yao, a national of the People's Republic of China, joined ADB in 1991.



**Zheng Yong** is the Director of Division of Performance Management, Department of Budget, Ministry of Finance of China. She holds a doctorate degree in economics. Before her current assignment, Zheng Yong was researcher and deputy director of Division of Institutional Management of Department of Budget, Ministry of Finance of China. She has profound knowledge and rich experience in finance management and performance management.



**Wencai Zhang** is Director General of the International Financial Cooperation Department of the Ministry of Flnance (MOF) of People's Republic of China (PRC). Prior to that, he was Vice-President (Operations 1) of the Asian Development Bank (ADB) responsible for operations in the South Asia Department and the Central and West Asia Department. Prior to joining ADB in 2013, he was the Director General of the Department of External Economic Cooperation at the MOF, and was the Deputy Director General for the International Department from 2004 to 2012. From 2007 to 2009, he was the Executive Director for the PRC at ADB, the Chairman of the Budget Review Committee, and a member of the Development Effectiveness Committee and the Ethics Committee of the Board of Directors. From 1993 to 1996, he was the Advisor to the Executive Director of China at the World Bank in Washington, D.C. Mr. Zhang holds a PhD in Finance from the Chinese Academy of Social Sciences. He earned his Master's Degree and Bachelor's Degree in International Economics from Nankai University in Tianjin, PRC.



Zhixiang Zhang is an Academic Committee member of the International Monetary Institute of the Renmin University since 2009. Concurrently Prof. Zhang was appointed an Independent Director of the Board of Directors of the Lao-China Bank since 2014. Prof. Zhang is also an Independent Director of the Board of Directors of the JP Morgan Chase Bank (China) since 2017. Prof. Zhang was a Senior Advisor on international affairs and Director of international exchange program of the School of Finance, the Renmin University from 2002 to 2009. He also worked at the International Monetary Fund as an Executive Director from 1996 to 1999 and at the Asian Development Bank as a Director General from 1999 to 2002. He was a deputy Director General and Director General of the International Department of the People's Bank of China which is China's central bank from 1985 to 1996. Mr. Zhang studied at the Beijing Foreign Languages Institute with English language as major from 1960 to 1964. He received the Master's degree (MIPP) from the Johns Hopkins University in1990. He has a number of publications, including "British Financial System", "US Monetary System" and "Lessons from the 1997 Asian Financial Crisis". Mr. Zhang also undertook proof-reading of the six-volumes of Prof. Robert A Mundell's works in Chinese language. At the present, Mr. Zhang focuses his attention on issues of international monetary system, financial risks and internationalization of Chinese currency, Renminbi.

# MEET THE 2019 AEW SECRETARIAT



The Secretariat from Asia-Pacific Finance and Development Institute. (L-R): Wang Lei, Liu Xiaoqiang, Yuan Zhenyu, Wu Ningqin, Wang Ying, Zhao Min, Ma Jiewei, Ding Lijuan, He Rong.



The Secretariat and rapporteurs from the Asian Development Bank. (L-R) Ma. Celia Guzon, Mylene Buerano, Myrna Fortu, Sheryl Nazaret, Caren Joy Mongcopa, Michael Diza, Araceli Knaik, Mary Anne Chaneco, and Valerie Melo-Cabuang. Not in the photo: Farzana Ahmed and Veronique Salze-Lozach.

Notes			

Notes			

#### **2019 Asian Evaluation Week**

The Asian Evaluation Week (AEW) is a leading evaluation knowledge sharing event in the Asia and Pacific region, jointly sponsored by the Ministry of Finance, PRC and the Asian Development Bank. Since 2016, Government officials, representatives of international organizations, and evaluation experts have gathered annually at the AEW to exchange knowledge and the latest thinking in evaluation. Now on its fourth year, AEW has established itself as a highly relevant forum for promoting knowledge and partnerships to advance evaluation and development effectiveness at the country level.

#### **About the Asia-Pacific Finance and Development Institute**

The Asia-Pacific Finance and Development Institute (AFDI) is established to promote capacity building in finance and development in the region. Over the years, with the support of the Government of the People's Republic of China, AFDI has been conducting various capacity building trainings, seminars, forums, master degree programs, and research on regional financial and development issues.

#### **About the Asian Development Bank**

ADB is committed to achieving a prosperous, inclusive, resilient, and sustainable Asia and the Pacific, while sustaining its efforts to eradicate extreme poverty. Established in 1966, it is owned by 67 members—48 from the region. Its main instruments for helping its developing member countries are policy dialogue, loans, equity investments, guarantees, grants, and technical assistance.

#### **About Independent Evaluation at the Asian Development Bank**

The Independent Evaluation Department evaluates the policies, strategies, operations, and special concerns of the Asian Development Bank relating to organizational and operational effectiveness. It contributes to development effectiveness by providing feedback on performance and through evaluation lessons.

#### **Contact Us**

#### **Independent Evaluation Department**

Asian Development Bank
6 ADB Avenue, Mandaluyong City
Philippines 1550
www.adb.org/evaluation
Telephone: +63 2 632 4100
Fax: +63 2 636 2161
E-mail: evaluation@adb.org

Shanghai National Accounting Institute / Asia-Pacific Finance and Development Institute

No.200 Panlong Road, Qingpu District Shanghai, People's Republic of China Postcode: 201702 | www.afdi.org.cn Telephone: +86 21 69768000

Fax: +86 21 69768233

Email: clear-shipdet@afdi.org.cn