



Demonstrating the Power of Citizen Voice

2014 Annual Report

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I. About the Partnership for Transparency Fund

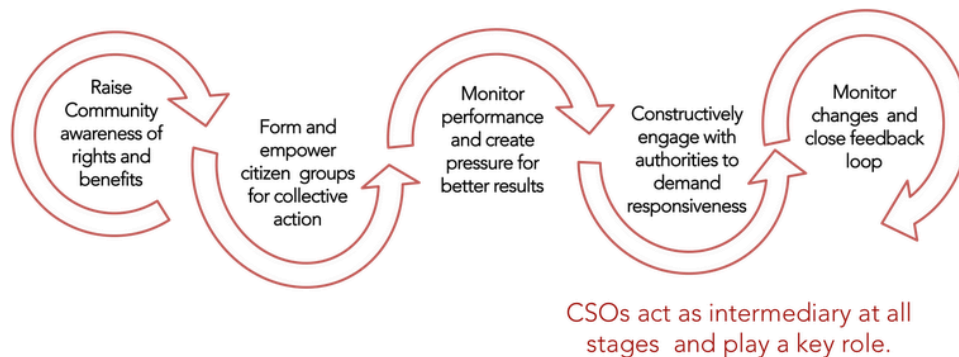
The [Partnership for Transparency Fund \(PTF\)](#) is a pioneering and innovative organization. We mobilize expertise and resources to provide advice and small grants to civil society organizations (CSOs) that engage citizens in actions to improve governance, increase transparency and reduce corruption in developing countries. Our goal is to pilot and scale-up innovative approaches and tools that reduce corruption and improve governance. Throughout the project cycle we seek to draw lessons from these experiences and share the resulting knowledge widely to advance a culture of transparency around the world.

The needs of the poorest peoples in the world demand responses that are pragmatic and sustainable. Therefore, PTF only supports projects that are action oriented and directly address well identified governance and corruption problems through interaction between citizens and their governments. Over 15 years of operation, this approach has helped our partner CSOs create new models for constructive citizen engagement. Most of our completed projects have been independently evaluated. Overwhelmingly they have been deemed successful and replicable.

MISSION

Advancing innovative citizen-led approaches to improve governance, increase transparency, promote the rule of law and reduce corruption in developing and emerging countries.

Theory of Change



HOW WE WORK

- **Mobilize Resources:** Organizations receive small grants (\$25,000 – \$50,000) for projects that are results-oriented, time-bound and evaluated on completion. PTF will only support projects that (1) will have a direct and sustainable impact on reducing corruption, (2) as far as possible have a measurable and sustainable outcome and (3) involve direct interaction with public agencies.
- **Provide Technical Support:** PTF engages a network of expert advisers, most of them volunteer, to work with CSO grantees on project design and grant management as well as providing general coaching and mentoring. Our advisers have specialized skills in such areas as good governance programs, public accounting, procurement procedures, performance evaluation, health, education and infrastructure.

- **Share Experience:** We share the knowledge gained from the more than 220 projects we've supported to enhance governance, counter corruption and innovate to improve service delivery. We do this by holding events, publishing print material, and participating in coalitions.

Download our full guide to services: <<http://ptfund.org/wp-content/uploads/2015/05/PTF-Guide-to-Services.pdf>>.

WHO WE ARE

PTF is run almost entirely by volunteer international development specialists with a strong commitment to improving governance in developing countries. Over 70 advisers serve as unpaid consultants to PTF and its grantees by evaluating, managing and monitoring PTF's grants and activities. They contribute the equivalent of at least \$1.5 million annually in volunteer work and allow for an incredible amount of achievement with very limited resources.

View our management team, board, staff, interns and volunteers: < <http://ptfund.org/about-2/#page-9706>>.

II. Letter from President Richard Stern

PTF achieved major milestones in 2014 reflecting the stellar efforts and dedication of our staff and volunteers.

We are drawing important lessons. Pilot stage implementation of our signature programs - the [Citizen Action Platform \(CAP\)](#), [Citizen Action for Results, Transparency and Accountability \(CARTA\)](#), the [Metzger Rule-of-Law Initiative](#), and two citizen-led good governance initiatives in the Philippines – are producing important lessons and innovations in citizen-led anti-corruption programs. We are now disseminating these experiences on governance to the broader civil society community.

We are expanding. The regional office in Europe ([PTF e.V.](#)) is already active in Eastern Europe, the Philippines (PTFA) office has completed implementation of Enhancing the Impact of Citizen-Led Transparency Initiatives for Good Governance and is implementing Strengthening Citizens Involvement in Mitigating Governance Risks in Local Government Units in the Philippines and our India affiliate is well into the process of being formally established. These offices have made a major impact in advancing our presence globally and expanding our partnership base.

We are evolving. PTF embarked on a number of joint ventures with other CSOs this year, such as the [Policy Association for an Open Society \(PASOS\)](#) in Eastern Europe and [Globe International](#) in Mongolia. We are also seeking to engage private sector partners, such as health companies and law firms, which have an interest in fighting endemic corruption and promoting transparency.

The generosity of our volunteers and friends has enabled this important work. Together, we will continue to expand the scope and depth of our support to our civil society partners, who with courage and skill, are working to strengthen governance and reduce poverty every day.

III. Programs

Our programs are structured to best serve citizens fighting against corruption in their own communities – responding to their needs and delivering value to them. PTF had six innovative citizen-facing programs in 2014: the [Barry Metzger Rule of Law Initiative](#) in Serbia; [Citizen Action for Results, Transparency and Accountability \(CARTA\)](#) in Bangladesh and Nepal; the [Citizen Action Platform \(CAP\)](#) in Uganda, Support for the Implementation of the Second Governance and Anti-Corruption Action Plan in the Philippines; Transparency and Accountability in Mongolian Education (TAME) and Guarding the Integrity of the Conditional Cash Transfer Program in the Philippines. These initiatives are implemented by our partners with support from our Donors, Management Team, Volunteer Advisers and Staff.

PROMOTING THE RULE-OF-LAW

The [Barry Metzger Rule-of-Law Initiative](#) promotes systems of justice that respect individual rights, equality, dignity and respect for all before the law.

VIDEO: <https://www.youtube.com/watch?v=XsUizi1LHw0>

In May 2014, the [Barry Metzger Rule of Law Initiative](#) was formally launched at the law firm offices of [Baker & McKenzie](#) in Washington. PTF entered into its first grant agreement early in 2014 with the [Lawyers' Committee for Human Rights \(YUCOM\)](#) to establish a [regional network that would monitor criminal corruption proceedings in the Western Balkans](#). In addition to YUCOM, the project included branches of the [Youth Initiative for Human Rights \(YIHR\)](#) in Croatia and in Bosnia-Herzegovina. In the fall of 2014, the Director of YUCOM reported to PTF on a successful monitoring pilot program.

In late 2014, the country-specific reports from the EU on progress toward EU membership were released. We are working to establish a functioning, useful and sustainable Regional Network in the Western Balkans to achieve visible, measurable, and meaningful judicial reform in Albania, Macedonia, Montenegro and Serbia within the next 5 years. As 2014 drew to a close, the Metzger Team worked with YUCOM to develop a rule-of-law network that will support these four countries on the path to accession. PTF anticipates funding the proposed program in 2015.

DEVELOPMENT PROJECT MONITORING

[Citizen Action for Results, Transparency and Accountability \(CARTA\)](#) is a unique monitoring model that aims to increase the impact of donor projects through citizen-led monitoring.

VIDEO: https://www.youtube.com/watch?v=h_Yf2K3XyRM

The [CARTA program](#) aims to build the capacity of local CSOs to monitor the implementation of World Bank supported projects. CARTA is a unique monitoring model that aims to increase the impact of donor projects through citizen-led monitoring of their implementation.

In 2014, 12 sub-grants were supported under CARTA, 6 each in Bangladesh and Nepal, totaling US\$1.29 million to support 11 World Bank financed projects in infrastructure, health, education and local government. The sub-projects differed in scope, but all focused on empowering beneficiaries

to demand greater transparency and accountability in resource use, delivery of services and grievance resolution.

Evidence suggests that CARTA has made two major contributions: citizens and village committees become more aware and capable of performing their roles and responsibilities, and more timely data from localities has results in adjustments to streamline project implementation. An example is the improved effectiveness of dealing with grievances of beneficiaries in several World Bank projects. Overall, where the CARTA model has been applied, the percentage of citizens that receive benefits to which they are entitled has increased.

INNOVATIONS IN TECHNOLOGY

The [Citizen Action Platform \(CAP\)](#) applies information and communications technology (ICT) tools to traditional models of citizen reporting on failures in the delivery of public services.

VIDEO: <https://www.youtube.com/watch?v=dOtOLPEJwQ>

The CAP is pioneering a new approach that enables CSOs to more efficiently and effectively improve local governance. The program utilizes ICT tools (web-form, e-mail, social media, SMS, and telephone) and manual processes (community meetings, on-the-ground monitors) to collect citizen reports of government service deficiencies. The verified real-time data is systematically recorded, aggregated and tracked through resolution, providing valuable information to reform inefficient and often corrupt systems.

PTF is piloting the CAP technology in partnership with the [Anti-Corruption Coalition Uganda \(ACCU\)](#) and [The Apac Anti Corruption Coalition \(TAACC\)](#) to collect and resolve citizen grievances in the health sector. As of July 2014, the CAP became fully functional and ready for use by citizens. ACCU and TAACC have collected reports, sent feedback to citizens and analyzed data through the ICT system.

The strongest element of the program has been its success in uncovering and resolving individual cases. Over the past year our partners report major changes in health service delivery in Apac, including: x-ray, ambulance and other medical equipment retrofitted and repaired; stolen government medicines seized and illegal sellers punished; “mama-kit” distribution transferred from maternity wards to pharmacies to reduce leakage; new system to track complaints on health workers introduced by District Health Officer; and increased funding from the Ministry of Health for the District Hospital.

In November 2014, midterm evaluations and site-visits were conducted to assess the program’s functioning, document lessons learned, and make adjustments as necessary

Download the latest program update: <http://ptfund.org/wp-content/uploads/2015/05/CAP-Update-May-2015.pdf>

PIONEERING CITIZEN-LED TRANSPARENCY INITIATIVES

Enhancing the Impact of Citizen-Led Transparency Initiatives for Good Governance (ETI) seeks to pilot the impact of a variety of social accountability approaches that can be scaled-up to enhance implementation of national programs in the Philippines.

PTF Asia (PTFA) continued to implement a program to scale up the impact of citizen-led transparency initiatives in the Philippines by learning from innovative social accountability approaches to enhance implementation of national programs. The AusAID funded program has provided grants to 5 CSOs in Northern Luzon and Northeastern Mindanao to advance the practice of social accountability in conditional cash transfer programs, set-up structures and processes for citizen engagement in local governance at the village (barangay) level, and promote citizen monitoring of road projects.

PTFA is developing learning products and engagement tools based on the implementation experience to enhance the impact of citizen engagement more widely. View the program's latest knowledge and learning materials on our partner website: < <http://ansa-eap.net/projects/enhancing-transparency-impact/>>.

Sub-project overviews are listed below.

1. Enhancing the Impact of Citizen-Led Transparency Initiative for Good Governance

CSO: Young Concerned Citizens of Abra for Good Government (YCCAGG) – Amount: \$11,050

This project aimed to increase transparency and accountability through people's participation in local governance, particularly in the nine barangays of Penarrubia, Abra. Its goals included empowering the barangay residents to engage their barangay government, enabling the barangay officials to partner with their people in governance, and encouraging the barangay governments to form Barangay Development Councils with CSO members.

2. Strengthening Local Capacities in Good Governance

CSO: Kalinga Apayao Religious Sector Association (KARSA) – Amount: \$8,600

This project touched base with the barangays and their constituents through a series of trainings and seminar workshops involving the participation of barangay officials, the local populace, and other key local government officials. It created structures that strengthened citizens monitoring engagement and initiatives. The project shall help the local populace and barangay officials to understand the principles of effective local democracy and good governance and how this relates to local accountability. It will explore practical solutions for developing robust structures, tools to improve local accountability and decision making, and suggest initiatives and projects to help foster and support local democracy within the community.

3. Applied Social Accountability at the Community Level

CSO: RECITE Inc. – Amount: \$14,000

RECITE developed appropriate modules on social accountability and trained selected Parent Leaders of the 4Ps program as community facilitators. These trained Parent Leaders (PL Plus) conducted the Family Development Sessions (FDS Plus) for all beneficiary groups

within their barangays. Apart from merely attending training sessions, participants were guided through social accountability practices throughout the project including monitoring and evaluating health services delivery, and the process for responsible voting.

Local officials were engaged to participate and support the project from the start, providing the foundation of sustainable constructive engagement even after the end of the project. The trained Parent Leaders provided a core group of active citizens with the skills, knowledge and confidence to pursue social accountability and continue to grow the practice at the community level.

4. Citizen Watchdog for Good Governance

CSO: Foundation for Growth Organizational Upliftment of People (GROUP) – Amount: \$20,500

This project's evaluation research strategy focused on seeking out external problems confronting the beneficiaries' in compliance with CCT conditions and likewise to map out the program gaps especially on the problems cases reported by beneficiaries. The project also examined how current service delivery impacted beneficiaries on immediately relevant indicators of well-being (e.g., maternal and child mortality, effect on academic excellence of children's in school in target areas), and how the services can be improved. Improvement methods include other 4Ps interventions (like the FDS), encouraging parents to participate in monthly values formation session for family guidance in the growth and development of their children, and other involvement in the community such as attendance on barangay assemblies and community pahina on clean up drive.

5. Building Citizens' Capacity in Monitoring Road Projects

CSO: PAKISAMA-Mindanao – Amount: \$20,800

This project built the capacity of ordinary citizens to effectively monitor government road construction projects and thereby created "demand" for quality construction and on-time completion of these infrastructure projects. This was accomplished through a variety of approaches including: establishing a good working relationship the Department of Agriculture and local government; Mobilizing and supporting local CSOs as Community Monitoring Teams; Conducting ground monitoring activities of the FMR construction and facilitated the community validation sessions of the findings of the Community Monitoring Team; and establishing effective feedback and knowledge sharing mechanisms between and among the CMT members, community representatives, project implementers other relevant government agencies, CSOs, the media, and the general public.

CUTTING EDGE KNOWLEDGE AND LEARNING

With local partners, PTF will manage the knowledge and learning (K&L) components of two projects supported by the [Global Partnership for Social Accountability \(GPSA\): i-Pantawid](#) in the Philippines and [Transparency and Accountability in Mongolia Education \(TAME\)](#).

In 2014, the Partnership for Transparency Fund – Asia (PTFA) prepared to manage the knowledge and learning (K&L) components of two Global Partnership for Social Accountability (GPSA) supported projects – [i-Pantawid](#) with partner [Concerned Citizens of Abra for Good Government](#)

(CCAGG) in the Philippines and [Transparency and Accountability in Mongolia Education \(TAME\)](#) with partner [Globe International](#).

PTF and PTFA will apply its institutional experience and utilize its Advisers with wide and deep expertise to introduce global best practices and adapt them to local conditions and extract lessons from the project experiences by recording case studies, documenting best practices, and learning through monitoring and evaluation. The resulting knowledge will be shared globally to push the envelope on citizen-led good governance programing.

STRENGTHENING CITIZEN ENGAGEMENT IN LOCAL GOVERNMENT

Strengthening Citizens Involvement in Mitigating Governance Risks in Local Government Units (LGUs) in the Philippines seeks to improve the capacities of stakeholders for effective constructive engagement in budget formulation and execution plus procurement monitoring and evaluation.

Interactive Map: <http://annualreport.ptfund.org/1801-2/>

In 2014 PTFA began implementation of “Strengthening Citizens Involvement in Mitigating Governance Risks in Local Government Units in the Philippines,” supported by the [Asian Development Bank \(ADB\)](#). The over-arching goal of the project is to enhance the capacities of local government units (LGUs) and civil society organizations (CSOs) for effective constructive engagement with a particular focus on budget formulation, execution and procurement monitoring and evaluation. The key component of the project is the provision of small grant and technical support to qualified CSOs to develop and pilot models of effective citizen-LGU engagement using social accountability processes to enhance service delivery to the poor.

The program is currently supporting five sub-projects implemented by local CSOs Northeastern Mindanao. All sub-projects (below) are scheduled to be completed by December 2015.

1. Providing Social Accountability Interventions to Foster Constructive Engagement of Stakeholders in Local Government Affairs of Cagayan de Oro

CSO: Xavier University, Ateneo de Cagayan, Research and Social Outreach – Amount: \$29,555

This subgrant consolidates and strengthens various initiatives of civil society organizations in Cagayan de Oro to engage the Local Government towards transparent, participatory, and good governance of the city through a Citizen-led People’s Council. The CSOs’ primary goals are to mobilized and develop an ELA proposal that bridges the political impasse and initiate creation of a People’s Council for CSO participation in local governance.

2. Developing and Strengthening Capacities of Local Government Unit and Citizens Groups Towards Institutionalization of a Joint LGU-CSO/PVO Monitoring and Evaluation System for National Government Programs and Projects

CSO: PhilDHRRA Mindanao – Amount: \$30,000

This project seeks to mobilize, organize, and strengthen the capacities of Turbod municipality’s volunteer citizens groups to monitor and report on the implementation of government-funded infrastructure projects to ensure that projects are implemented according to the approved Terms of Reference (ToR) and work program. The project will

institutionalize a mechanism that adopts transparency and accountability measures in the implementation of national government programs and projects while developing and strengthening the capacities of LGU and Volunteer Citizens Groups towards institutionalization of a local-based M&E system for government programs and projects implemented in Tubod municipality.

3. Piloting the DBM Handbook on Civil Society Organization’s Participation in the Budgeting Process thru a Tripartite Approach in Participatory Governance in Surigao City

CSO: Surigao Economic Development Foundation – Amount: \$29,648

The project’s specific objective is to make the Handbook on Civil Society Organizations Participation in the Budgeting Process more accessible to the masses and transform it into an illustrated (comics format) version so citizens can readily understand their rights and how they can participate in the budget process. This handbook will to serve as practical guide for LGUs and CSOs/citizen collaboration in the preparation of LGU budget in Surigao City.

4. Assessment of the Implementation of Conditional Cash Transfer (CCT) in the Municipality of Nasipit and Involvement of Stakeholders in BUB Livelihood Project for Food Security and Self-sufficiency

CSO: Culit Multi-Purpose Cooperative (Culit MPC) – Amount: \$29,228

This project establishes a mechanism to mainstream CCT beneficiaries into the socio-economic development of the municipality characterized by Participatory Local Governance. The project will train volunteers on third party monitoring, strengthen the Family Development Session component, and focus on providing beneficiaries post-project assistance in terms of livelihood, employment with private sector, and to pilot the interphase between the CCT program and the Bottom-Up Budgeting Program (BuB is a special program where national agencies provides annual budgetary allocation to anti-poverty projects proposed by communities).

5. Strengthening Capacities of Duty Bearers and Empowering Rural Women and Children Against Gender-Based Violence

CSO: PhilDHRRRA-Mindanao – Amount: \$29,931

The objective of the sub-project is to reduce incidence of Gender-Based Violence in the Province of Agusan del Norte by strengthening capacities of “duty bearers” and empowering women and children “rights holders”. The high rate of gender based violence is due the low prioritization of the issue by the local government agencies; and due to the lack knowledge, skills and attitude on gender sensitivity, leadership, advocacy, planning, budgeting and monitoring and human rights laws (esp. gender-related laws) among women, men and children rights holders, duty bearers and moral bearers.

IV. Greatest Asset in 2014: Our Volunteers

PTF is run almost entirely by volunteer international development specialists. We asked one of these volunteers, A. Edward Elmendorf, to share what inspires him to do what he does.

I care deeply about human development around the world, but after a career of working in the field, I've come to find that many resources are poorly used. That's what first drew me to PTF – it was an opportunity to draw upon my experience to tackle the acute but pervasive issues of corruption, mismanagement and poor governance.

Public officials everywhere need to be held accountable to local taxpayers and program beneficiaries. True accountability only takes place when citizens are engaged, capacitated and organized. PTF facilitates that. And, it's not just rhetoric, it's practice. We support leaders who are making development happen in their own communities.

This year, my wife and I met with [Jananeethi](#), an NGO in Kerala, India. PTF supported Jananeethi in monitoring externally sponsored drug trials. Thanks to a whistleblower, they found that 5 people had died in consequence of abuses that occurred under these trials. Few, if any, patients had given informed consent, and many didn't even know they were participating in a drug trial. Jananeethi not only surfaced the issue: They successfully generated public inquiry. As a result, hearings were held, the pharmaceutical trials in Kerala were suspended, and new ground rules are being considered for the future. The substantial changes in the progress and practice of India's drug trials will be a serious contribution to India's development, thanks in part to the work of Jananeethi.

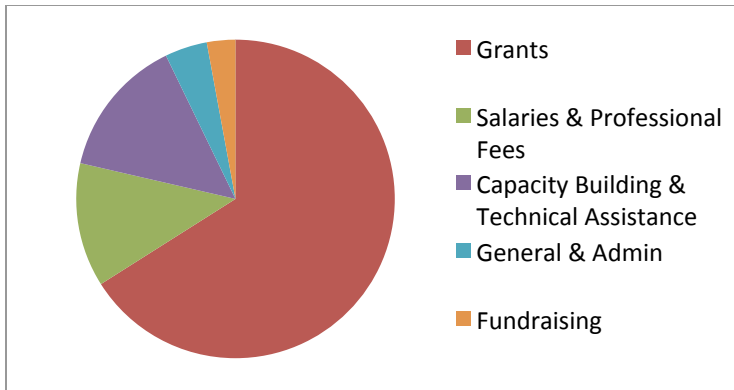
Throughout my career, I had a serious and substantial engagement in the intellectual aspects of development – the economics, the politics, every aspect. As a retiree, I cherish the opportunity to continue engagement in a new and different way. PTF is a first-class collection of development specialists. We challenge our partners – and ourselves – to find solutions to issues of poor governance in local communities and in good international practice. As a result, time and again, we see citizens take development into their own hands and make it work for them.

Why do I volunteer for PTF? In short, because it makes a real impact.

V. Financial Summary

2014 Expenses:

Grants	\$585,393
Salaries & Professional Fees	\$111,637
Capacity Building & Technical Assistance	\$125,893
General & Admin	\$38,065
Fundraising	\$25,692
Total Expenses	<hr/> \$886,680



New Revenue in 2014

Asian Development Bank	\$5,000
Global Partnership for Social Accountability	\$164,000
Overlook International Foundation	\$250,000
Individuals	\$61,222
Total New Revenue	\$480,222

Cash received from pledges from previous years

UK Department for International Development	\$15,885
Japanese Social Development Fund	\$170,396
Total Contributions	\$186,281

VI. News and Accomplishments

Richard Stern Becomes President and CEO

January 6, 2014

<http://ptfund.org/richard-stern-becomes-president-and-chief-executive-officer-of-the-partnership-for-transparency-fund-2/>

Interview with Frank Vogl on Anti-Corruption and PTF

January 7, 2014

<http://ptfund.org/interview-with-frank-vogl-on-anti-corruption-and-ptf/>

PTF Book Review in Top 10 World Bank Blogs of 2013

January 13, 2014

<http://ptfund.org/ptf-book-review-in-top-10-world-bank-blogs-of-2013/>

PTF Celebrates International Women’s Day

March 10, 2014

<http://ptfund.org/ptf-celebrates-international-womens-day/>

Education project becomes GPSA finalist

March 22, 2014

<http://ptfund.org/education-project-by-ptfs-mongolian-partner-globe-international-becomes-gpsa-finalist/>

PTF Strives to Improve Health Services in the “Most Malarial Town on Earth”

April, 17, 2014

<http://ptfund.org/ptf-strives-to-improve-health-service-delivery-in-the-most-malarial-town-on-earth/>

PTF Wins “Making All Voices Count” Grant Award for CAP Program

April 21, 2014

<http://ptfund.org/ptf-wins-making-all-voices-count-grant-award-for-cap-program/>

World Bank promotes citizen action to help fight corruption and poverty

April 22, 2014

<http://ptfund.org/world-bank-promotes-citizen-action-to-help-fight-corruption-and-poverty/>

PTF Launches Barry Metzger Rule of Law Initiative

May 16, 2014

<http://ptfund.org/ptf-launches-barry-metzger-rule-of-law-initiative/>

New Report on PTF-Supported Anti-Corruption Interventions in Education

May 30, 2014

<http://ptfund.org/new-report-on-anti-corruption-interventions-in-education/>

PTF Urges World Bank President to Scale-up GPSA

June 18, 2014

Dr. Vinay Bhargava Shares Lessons on Citizen Engagement in Education Administration

July 7, 2014

<http://ptfund.org/dr-vinay-bhargava-shares-lessons-on-citizen-engagement-in-japan/>

PTF Urges Increased ADB Support for Citizen-led Programs to Improve Governance

July 21, 2014

<http://ptfund.org/ptf-urges-increased-adb-support-for-citizen-led-programs-to-improve-governance/>

PTF Shares Experience on Constructive Engagement in East Asia

July 21, 2014

<http://ptfund.org/ptf-shares-experience-on-constructive-engagement-between-governments-and-csos-in-east-asia/>

PTF Leads Call for New Multilateral Governance and Accountability Program in the UK

July 31, 2014

<http://ptfund.org/ptf-leads-campaign-for-new-multilateral-governance-and-accountability-program-in-the-uk/>

We’ve Moved! PTF Joins the OpenGov Hub

July 31, 2014

<http://ptfund.org/weve-moved-ptf-joins-the-opengov-hub/>

PTF Celebrates the International Day of Democracy

September 15, 2014

<http://ptfund.org/ptf-celebrates-the-international-day-of-democracy/>

Citizens Drive Innovative Ways to Fight Corruption but Donor Support Lags Behind

September 19, 2014

<http://ptfund.org/citizens-drive-innovative-ways-to-fight-corruption-but-donor-support-lags-behind/>

PTF Releases Two New Working Papers on Controlling Corruption in Social Safety Nets

September 25, 2014

<http://ptfund.org/ptf-releases-two-new-working-papers-on-controlling-corruption-in-social-safety-nets/>

PTF at the 2014 World Bank Youth Summit

October 10, 2014

<http://ptfund.org/ptf-at-the-world-banks-youth-summit/>

Effective People-Powered Accountability: Lessons from PTF Experience

October 14, 2014

<http://ptfund.org/ptf-releases-two-new-working-papers-on-controlling-corruption-in-social-safety-nets/>

VII. Special Thanks

2014 Institutional Donors

- Asian Development Bank
- Global Partnership for Social Accountability
- Japanese Social Development Fund
- Overlook International Foundation
- UK Department for International Development

2014 Individual Donors

Adriana De Leva	Donal T. O’Leary	Jane Schubert
Alexander Shakow	Edward V. K. Jaycox	Janmejay Sign
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2014 Volunteers

Achilles Adamantiades
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Albert Wright
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Barbara Kafka
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Bill Corcoran
Bill Friar
Birgitta Nygren
Bjorn Wellenius
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Hadeel Ibrahim
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Horst Feuerstein
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Ingrid Mollard
Jagadish Upadhyay
Jane Schubert
Javeline Chansa
Jean-Paul B Theroux
Jeff Gutman
Jeff Kaas
Jeff Lovitt
Johannes Tonn
Juanita Olaya
Judith Edstrom
Karen Telis
Karti Sandilya
Khalid Siraj
Robert Liebenthal Knud Kjaer
Nielsen
Lars Jeurling
Laurence Peters
Leen Solleveld

Leonard Ginocchi
Linda Bruce
Margaret Thalwitz
Marie-Carin Von Gumpfenberg
Marie-Hélène Genzano
Mathieu Tromme
Meei Shi Child
Michael Wiehen
Naimur Rahman
Nico Nissen
Nigel Roberts
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Ralph Hanan
Ram Janakiram
Rebecca De Los Rios
Richard Holloway
Richard Stern
Roberto Laver
Roger Sullivan
Roslyn Hees
Santiago Friedmann
Shyamadas Banerji
Stephanie de Chassy
Tay Keong Tan
Ted Thomas
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Vinay Bhargava
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Peter Eigen

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Vinay Bhargava

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Jane Schubert
Jeff Kass
Leendert Solleveld

Pietronella van den Oever
Tjaarda Storm van Leeuwen
Roger Sullivan
Vinay Bhargava

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Ariel Shaker Brown
Lorena Curry
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